

## SCRUTINY COMMISSION FOR RURAL COMMUNITIES

**MONDAY 13 JANUARY 2014**  
**7.00 PM**

**Bourges/Viersen Room - Town Hall**

### AGENDA

Page No

1. **Apologies for Absence**
2. **Declaration of Interest and Whipping Declarations**  

At this point Members must declare whether they have a disclosable pecuniary interest, or other interest, in any of the items on the agenda, unless it is already entered in the register of members' interests or is a "pending notification" that has been disclosed to the Solicitor to the Council. Members must also declare if they are subject to their party group whip in relation to any items under consideration.
3. **Minutes of Meeting held on 18 November 2013** 3 - 12
4. **Presentation from Transport Police - Railway Crossings** 13 - 14
5. **Crime and Disorder in Rural Areas** 15 - 72
6. **Greater Cambridge Greater Peterborough Enterprise Partnership** 73 - 76
7. **Forward Plan of Key Decisions** 77 - 88
8. **Work Programme 2013/2014** 89 - 94
9. **Date of the next Meeting**

Tuesday 1 April 2014



There is an induction hearing loop system available in all meeting rooms. Some of the systems are infra-red operated, if you wish to use this system then please contact Dania Castagliuolo on 01733 452347 as soon as possible.

#### **Emergency Evacuation Procedure – Outside Normal Office Hours**

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Committee Members:

Councillors: D Over (Chairman), D Lamb (Vice Chairman), D Sanders, D McKean, E Murphy,  
D Harrington and N Sandford

Substitutes: Councillors: S Allen, J R Fox and Sylvester

Further information about this meeting can be obtained from Dania Castagliuolo on telephone  
452347 or by email – [danica.castagliuolo@peterborough.gov.uk](mailto:danica.castagliuolo@peterborough.gov.uk)

**MINUTES OF A MEETING OF THE  
SCRUTINY COMMISSION FOR RURAL COMMUNITIES  
HELD IN THE  
BOURGES & VIERSEN ROOMS, TOWN HALL, PETERBOROUGH  
ON 18 NOVEMBER 2013**

**Present:** Councillors D Lamb (Chairman), D McKean, D Sanders, J Peach, D Harrington  
N Sandford and E Murphy

**Also Present:** Councillor Seaton Cabinet Member for Resources  
Sandy Burns DIAL

**Officers in**

<b>Attendance:</b>	Nick Blake	Head of Commissioning – Older People, Physical Disabilities, Sensory Impairment, HIV and Carers
	Mark Speed	Transport and Planning Manager
	Lewis Banks	Transport Officer
	Ian Phillips	Assistant Community Cohesion Manager
	Jawaid Khan	Community Cohesion Manager
	Jonathan Lewis	Head of Corporate Property and Children's Resources
	Gary Perkins	Head of School Improvement
	Phil McCourt	Legal and Governance Interim
	Dania Castagliuolo	Governance Officer

**1. Apologies for Absence**

Apologies for absence were received from Councillor Over and Councillor Peach was in attendance as substitute.

**Chairman's Announcements**

The Chairman announced that the Cabinet Member for Resources would make a statement to the Commission regarding item 4 'Development of Ground Mounted Solar Photovoltaic (Pv) Panels (Solar Farms) and Wind Turbines from the last meeting of 16 September 2013. The following key points were highlighted from this statement:

- At the last meeting members felt they had not been adequately engaged in the financial detail of the proposals for wind and solar farms
- The group leaders had discussed the issue and had proposed to have a working group to address the points raised by members as quickly as possible and provide a report to the Scrutiny Commission for Rural Communities and the Sustainable Growth and Environment Capital Scrutiny Committee
- Each group secretary was to put a name forward to the group.
- It was at the discretion of the working group to decide the Terms of Reference although the group would be expected to investigate:
  1. The Key financial risks of the project
  2. The likelihood of profit
  3. The impact of fracking
  4. If this was an efficient and economic use of land
  5. Dual use of the land
  6. Alternative Schemes
- It was intended that the group would produce a final report for the Sustainable Growth and Environment Capital Scrutiny Committee and the Scrutiny Commission for Rural

Communities, detailing the work it had undertaken and any recommendations to the relevant Cabinet Member, the Leader of the Council and/or Cabinet

Observations and questions were raised and discussed including:

- The Cabinet Member for Resources clarified that the working group would receive sensitive information regarding wind and solar farms.
- Members queried when this working group would be formed. *Members were advised that the timescales would be set by the working group.*
- Members were concerned that the working group would take the emphasis off what the Commission wanted to achieve. *Members were informed that the benefit of the working party was that members could look at the commercially confidential information which couldn't be viewed in the public meeting.*
- Members commented that the working group was a good idea and suggested that before the working group met a presentation should be given to the Commission to allow the financial detail to be public. *Members were advised that the Director of Strategic Resources would be consulted on how this financial information could be brought back to the Commission. In the meantime the working group could be formed*
- Members commented that the latest advice from Government Ministers was that the project would not be approved due to plans of building it on agricultural land and queried why money was still being spent on it. *Members were informed that there were two elements to the project, which was started in 2012, the guidance did not cover both projects and the money was being spent on wind and solar.*

## **ACTIONS AGREED**

The Commission agreed that:

1. An extraordinary meeting to be organised for the wind and solar farm project to look at the following:
  - A three page detailed breakdown of the top level figures supporting options for Solar Panels and Wind Turbines.
  - An update from the Joint Scrutiny meeting which was held on 2 November 2012 regarding options 1 and 2 in the same format as table 8.2 of that report (attached) showing variance, the 5 year net income and sensitivity analysis for items such as America Farm, design, 2 meter high black panels and mounts, costs for legal/expert consultants if called in by central government departments, reduction in tariff income due to delays and any other project risk items which may delay or impact the final figures
2. The working group to be established as soon as possible.

The Commission agreed for item 8: Scrutiny in a Day: Understanding and managing the Impacts of Welfare Reform on Communities in Peterborough to be moved to item 7.

## **2. Declarations of Interest and Whipping Declarations**

There were no declarations of interest.

## **3. Minutes of the Previous Meetings Held on 16 September 2013**

The Minutes of the meeting held on 16 September 2013 were not agreed as a true and accurate record of the meeting. Members requested the following to be included:

- Councillor McKean requested that the report be rejected on the grounds that it had not provided the financial information requested from the Commission. He also requested that an extraordinary meeting be held as soon as possible to bring back to the Commission the missing financial information which would include, a three page lower level financial report for both Solar and Wind.
- A vote was taken to reject the report and have an extraordinary meeting, the commission voted in favour (3 in favour, 4 abstentions).

#### **ACTION AGREED**

The minutes were to be amended and brought to the extraordinary meeting for approval.

#### **4. Use of Homecare Monitoring Systems – Data**

The report was presented at the request of the Commission on access to homecare for people living in rural areas. The Commission asked for an update on the implementation of electronic homecare call monitoring which was presented to the Commission on 17 June 2013.

The following key points were highlighted:

- Electronic call monitoring systems recorded information on homecare calls by logging when a call started, when it ended and which worker provided the support. This made it possible to monitor whether people were receiving their planned support at the expected duration. Consequently, any shortfall or increase in expected support could be identified and responded to.
- Concerns had been raised in relation to people living in rural areas not receiving the expected support due to care workers cutting calls short to enable them to travel between calls.
- A review of homecare delivery in rural areas had been carried out using electronic call monitoring (ECM) data supplied by homecare providers and cross referencing this information against frameworki, the adult social care case recording system.
- Information provided a snapshot view over a four week period for providers on the Council's Independent Living Support Service's framework and aimed to give a view of care delivered against planned hours broken down by village, using postcode data held on frameworki.
- There was considerable variation across the villages, this appeared to be mainly due to case specific issues.
- The total number of actual care hours delivered was 94% of the total planned hours. This in line with the original estimates based on experience of other areas implementing ECM that indicated between 88% and 97% of planned care was delivered on average.
- There had been a steady increase in Direct Payment uptake over the period 2007 to 2013 across all areas with the rate of uptake in rural areas within Peterborough being slightly slower than in urban areas.
- There did not appear to have been a significant increase in rural Direct Payment receipts since 2012.

The Commission was asked to note and comment on the contents of the report.

Observations and questions were raised and discussed including:

- Members queried if any consultants had been employed to undertake work around the Homecare Monitoring Systems. *The Head of Commissioning for Older People, Physical Disabilities, Sensory Impairment, HIV and Carers advised Members that there had been no interims employed for the future of direct payments scheme although there were interims in place within the Adult Social Care Team.*

- Members commented that an item was discussed previously where members were concerned that care in rural Communities was not up to standard due to travelling times and queried whether ECM data could give an idea of where the council were with regard to the project and what the plan was with residents receiving ECM Systems. *Members were advised that the plan was for all residents receiving homecare to have an ECM system installed, there were over 1000 people receiving homecare*
- Members commented that ECM systems should be fitted in sheltered housing as well as residential housing.

## **ACTIONS AGREED**

The Commission agreed for the Head of Commissioning to:

- Report back to them on the proportion of time the interims have been employed and how much they cost the council.
- Provide information on the number of people in rural areas whose support is monitored using an Electronic Call Monitoring System.

## **5. Passenger Transport Services in Rural Areas**

The report had been requested by the Commission and outlined the passenger transport arrangements for the rural areas in Peterborough following the changes implemented on 1 October 2013, including any to the Call Connect service. The report provided Members with information on the current situation. Officers were monitoring the situation regarding the implications of these changes including increased journeys by cars from areas affected by the changes. A presentation was delivered to the Commission and the following key points were highlighted:

- There had been an agreed budget reduction from £1.1 million to £600k
- The real cost would be £1.9 Million – Local Link operated at a considerable loss
- Reviews, Equality Impact Assessments and Passenger surveys were conducted
- The consultation of the Medium Term Financial Strategy was sent to all city Councillors, The Scrutiny Commission for Rural Communities, The Transport Forum, Cross Party Advisory Group, Sustainable Growth and Environment Capital Scrutiny Committee and to additional Cross Party Advisory Group meetings
- The subsidised services pre 1 October were:
  - Local Links (all services)
  - Stagecoach Voluntary Partnership Agreement (Citi evening from 20.30 Mon – Saturday & from 17.30 Sundays and Bank Holidays, some daytime services on route 24 and some Sunday services on route 37)
  - Demand response services (Community Link, Rural Dial-a-ride, Call Connect and Royal Voluntary Services)
  - Luxecabs 342
  - Kimes 9
- In rural areas, the subsidised passenger transport service funding ceased to the following services:
  - Kimes 9
  - Stagecoach 37
  - Luxecabs 342
  - All Local Link services
- Changes to services from 1 October were as follows:
  - No changes to Kimes 9 or Stagecoach 37
  - Local Links and Luxecabs 342 ceased operating
  - No other reductions at this time
  - Delaines altered their 201 service to serve Kings School in the morning
  - Call connect would be operating on first four Sundays in December

- Stagecoach won the tender to deliver new services from 1 October
- There were three new services added – 20, 21 & 22
- Route 22 served the following rural areas:
  - Ashton
  - Maxey
  - Etton
  - Glington
  - Peakirk
  - Milking Nook
  - Newborough
- All rural areas had access to a service
- Most rural areas had a timetables service, the exceptions were the following:
  - Ufford
  - Wothorpe
  - Thornhaugh
  - Marholm
- All four areas had access to Call Connect and Rural Dial-a-ride
- Officers had been monitoring the service from the bus station and feedback from residents
- Officers were attending the Peterborough Bus Users Group (BUGS) meetings
- No further changes were planned at present

The commission was asked to note the content of the report and make comments and observations.

Observations and questions were raised and discussed including:

- Members commented that the Eye and Thorney Parish Council was not consulted on the withdrawal of the Thorney to Whittlesey Luxecabs bus service and suggested that the Parish was contacted to explain why.
- Members commented that the table within the slide was misleading as it showed there were nine journeys with Stagecoach22 when in reality there were four journeys in one direction and five in the other. *The Transport and Planning Manager assured the Commission that this was not deliberately misleading and he would make sure that it was clear in future.*
- Members suggested that a review of the services should be conducted after twelve months and the officers should come back to the Commission with an updated report.
- Members commented that on page 17 of the report it stated that the Commission would be provided with the results of the Local Link Equality Impact Assessments once they had been completed, these had not yet returned to the Commission. *Members were informed that the Equality Impact Assessments could be viewed on the Council website. There were extremely large documents and would be difficult to present at a meeting.*
- Members commented that they had not received any complaints from constituents regarding the bus services so far and they felt the transport team had done a good job.
- Members were concerned that the service on the 37 route could fail and wanted to assure their constituents that the service would continue. *Members were advised that this could not be guaranteed as the operators could change it but they would give the council time to respond.*
- Members commented that the Stagecoach funding had been cut by £89,000 and queried if they would still continue services for a period of time. *Members were advised that the 24 and 37 services had been stopped, although £200,000 had still been invested in to the night time services.*
- Members commented that the rural services were from Monday to Saturday and queried why Call Connect couldn't operate on a Sunday to allow People from rural areas to shop in the city on a Sunday and vice versa for people from urban areas. *Members were*

*advised that this was due to the budgetary restraints and the more services that were added the more money would need to be spent.*

## **ACTIONS AGREED**

The Commission agreed for the Transport Infrastructure Planning Manager to:

1. Liaise with Councillor Bartlett from Thorney Parish Council to explain to him why the Parish had not been consulted on the withdrawal of the Thorney to Whittlesey Luxecabs Service
2. Bring this item back to the Commission in 12 months' time to give an update on how the services are running
3. Provide a briefing note to the Commission on the statistics for the use of Call Connect
4. Check records to clarify if the issue with Pioneer Park had been resolved and the Issue with school children from Eye missing their bus as there was insufficient time to catch it when they arrived at the bus station
5. Speak to demand response regarding the possibility of Call Connect operating on a Sunday for residents in rural communities
6. Provide the Commission with the Equality Impact Assessments (EqIA's) that were conducted as part of the bus service review
7. Provide clarity on the subsidy that was previously paid to the 37 service on Sundays and Bank Holidays (subsidy ceased on 1 October 2013)

## **6. Disability Issues in Rural Communities**

The report was presented to the Commission to review the findings of the disability access audits conducted in six rural localities.

DIAL Peterborough commissioned About Access Ltd to undertake audits in Eye, Glinton and Wittering. The access reports provided a detailed overview for each of the villages with recommendations and priority actions identified. The report identified a number of common issues and recommendations that were likely to be replicated across all villages within Peterborough. These would include:

- Increased provision of dropped kerbs
- Tactile paving at pedestrian crossings and dropped kerbs
- Removal of 'A' boards from pedestrian walkways/routes
- Regular cut back of vegetation on pedestrian routes
- Removal of bollards unless they were absolutely necessary. Bollards should be a height of 1000mm with good contrast colour to background and incorporating contrast colour band
- Providing adequate blue badge parking bays (these should equate to at least 6% of total parking spaces in car parks)
- Notice boards should be at a level that people in wheelchairs can read, using 14 point print and mixed lower case and capital letters
- Bus shelters should be provided on both sides of the road if possible
- Avoidance of gravel paths as they were a slip hazard
- Maintenance/regular checks of pedestrian routes to avoid trip hazards
- The use of gratings should be reviewed with an intention of replacing any existing ones with less discriminatory methods of keeping animals out of public areas

Any remedial works would require capital investment and may mean some of these recommendations were not affordable at this time, although, urgent consideration should be given to priority one recommendations. However, incorporation this information in to planned



or future maintenance would keep future costs to a minimum by reducing the amount of remedial work needing to be carried out.

The Commission was asked to note the contents of the access audits and the issues contained therein and consider commissioning the Directorate of Growth and Regeneration to develop an investment plan to address the recommendations in the access audits.

Observations and questions were raised and discussed including:

- Members commented that they were happy with the good quality of the report.
- Members commented whether the access audit reports had been carried out in Thorney yet. *The Assistant Community Cohesion Manager advised Members that only three reports had been commissioned in Eye, Glinton and Wittering.*
- Members queried how the recommended removal of street furniture that was causing obstruction would be dealt with. *Members were advised that reasonable allowance for disabilities ought to be made and it would be against the law not to comply if or where there was a known problem.*
- Members suggested that it would be useful for the access audit documents to be sent to the Parish Councils for them to consider when completing their neighbourhood plans.
- Members suggested that the recommendations from the access audit reports was stored on a database which could then be sent to highways to aid them with future planning.
- Members queried what the likelihood was of the recommendations being dealt with. *Members were informed that it depended on finances as to when the work on these potential problem areas would be carried out.*

## **ACTIONS AGREED**

The Commission agreed for the Assistant Community Cohesion Manager to:

1. Send the Disability Access Audit reports to Parish Councils for inclusion when considering their Neighbourhood Plans
2. Identify who takes responsibility for disability issues in Peterborough and if there is an Officer in place to deal with this
3. Provide a costed plan for the work identified within the report.

## **7. Scrutiny in a Day: Understanding and Managing the Impacts of Welfare Reform on Communities in Peterborough**

The report provided an update to all Scrutiny Committees and Commissions on the progress being made towards organising the Scrutiny in a Day event on 17 January 2014. The following key points were highlighted within the report:

- The working group had developed a draft programme for the day, which was attached to the report. It was proposed that the day was organised in two halves –the morning sessions would be development sessions and therefore closed to the public and media, whilst much of the afternoon sessions would be held in public.
- Ahead of the event further information would be issued to all scrutiny members setting out evidence, data and other information that would help inform the day itself.
- In addition members were now asked to suggest key themes relevant to their Committee or Commission, or that were drawn from their own experiences of their work in wards, that could be part of the focus of the day.
- The working group had recommended that each Committee or Commission, during the afternoon sessions, focused on two or three key lines of enquiry to retain focus and to achieve the best possible outcomes.

Members were asked to:

- Review the progress being made, especially the plans for the day itself, and suggest other content that was relevant to their own Scrutiny Committee or Commission
- Suggest a small number of key themes relevant to their Scrutiny Committee or Commission that they would especially like to focus on during the combined Scrutiny event.

## **ACTIONS AGREED**

1. Members of the Commission suggested that the following items were included in Scrutiny in a Day:
  - Access to Food banks
  - Rural poverty and accessibility
2. The Commission suggested that all Councillors were invited to the event and not just scrutiny members.
3. The Commission suggested that a review of the programme be carried out to allow as much of the event as possible to be held in public.

## **8. Educational Attainment**

Observations and questions were raised and discussed including:

- Members requested that consideration was given to the impact that the closure of children's centres would have on the pre-school age children. *The Head of Corporate Property and Children's Resources informed Members the championing of Pre Schools remained in place*
- Members queried why Eye, Thorney and Newborough showed as deprivation areas during the children's centre review. *Members were advised that all in terms of free school meals were below average*
- Members referred to Appendix 1 of the report and expressed their concern as it showed that Eye was mostly underachieving. Eye had been vulnerable for the last two OfSTED reports and members queried how this was being resolved. *The Head of School Improvement advised Members that the data was from one cohort of children in Eye. It was discovered that the teaching was inadequate in previous years and those teachers were no longer at the school. The children now needed to catch up academically. An improvement was now being noticed and the Head and Deputy Head were strong and there was a far more informed governing body. The School was engaging well with Head Teachers from other schools and they had received £10,000 funding for training and leadership. The latest data anticipated that the standards for next year would be higher. As the school required improvement they received regular monitoring visits which had so far produced good reports.*
- Members were concerned that in September there would be a bulge year and queried what provisions were being put in place for this potential problem. *The Head of Corporate Property and Children's Resources advised members that there was a predicted 79 children in the catchment area which may present the need for an extra class. The governing body had been consulted and if they were in agreement then the extra class would be created. There was no concern over the bulge class impacting on the school.*
- Members were concerned that the children who would be moving to secondary school would not get in because of their poor attainment and queried whether there was anything in place to help them. *Members were advised that secondary schools were good at working with primary children who would be attending their school and they would be working with them early on. The Head of School Improvement advised Members that children from the cohort also attended Easter and summer schools.*

## **ACTIONS AGREED**

The Commission agreed:

- To receive a briefing note regarding plans for **Eye Primary School**.
- That a further update be brought back in 12 months.

### **9. Forward Plan of Key Decisions**

The Commission received the latest version of the Council's Notice of Intention to Take Key Decisions, containing key decisions that the Leader of the Council anticipated the Cabinet or individual Cabinet Members would make during the course of the following four months. Members were invited to comment on the Plan and, where appropriate, identify any relevant areas for inclusion in the Commission's work programme.

#### **ACTION AGREED**

The Commission noted the latest version of the Council's Notice of Intention to take key Decisions.

### **10. Work Programme**

Members considered the Commission's Work Programme for 2012/13 and discussed possible items for inclusion.

#### **ACTION AGREED**

To set up an extraordinary meeting to look at the financials of the wind and solar farm project for 16 December 2013.

*The meeting began at 7.00pm and ended at 9.55pm*

CHAIRMAN

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<b>SCRUTINY COMMISSION FOR RURAL COMMUNITIES</b>	<b>Agenda Item No. 4</b>
<b>13 JANUARY 2014</b>	<b>Public Report</b>

## **Report of the British Transport Police**

**Contact Officer(s) – Paulina Ford, Senior Governance Officer**  
**Contact Details – Tel: 452508**

### **PRESENTATION FROM TRANSPORT POLICE – RAILWAY CROSSINGS**

#### **1. PURPOSE**

1.1 The report has been requested by the Chair of the Commission.

#### **2. RECOMMENDATIONS**

2.1 That the Commission consider the presentation made by Sergeant Roy McMichael of the British Transport Police and make any recommendations.

#### **3. LINKS TO THE SUSTAINABLE COMMUNITY STRATEGY**

3.1 This report has links to the Creating Strong and Supportive Communities part of the Sustainable Community Strategy.

#### **4. BACKGROUND**

4.1 At the request of the Commission Sergeant Roy McMichael a Member of the British Transport Police is attending the meeting to give a presentation on work specifically on rail lines and crossings between Spalding to Werrington, Stamford to Werrington and the crossing at Bainton Green.

#### **5. KEY ISSUES**

5.1 Key areas covered will be:

- Offences available to the police at crossings and explanation of offences.
- Typical and notable court sanctions in relation to crossing offences in this area
- Patrol and enforcement methods
- Work being undertaken along crossings nominated by the panel

#### **6. NEXT STEPS**

6.1 After consideration of the presentation made the Commission will decide if a further update will be required.

#### **7. BACKGROUND DOCUMENTS**

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

7.1 None

#### **8. APPENDICES**

8.1 None

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<b>SCRUTINY COMMISSION FOR RURAL COMMUNITIES</b>	<b>Agenda Item No. 5</b>
<b>13 JANUARY 2014</b>	<b>Public Report</b>

## **Report of the Strategic Manager: Safer and Stronger Peterborough**

Contact Officer(s) – Gary Goose  
Contact Details – 863780

### **CRIME AND DISORDER IN RURAL AREAS**

#### **1. PURPOSE**

- 1.1 The purpose of this report is to update the Scrutiny Commission for Rural Communities on the current position in relation to crime and disorder across rural areas, as well as to report upon the strategies employed to reduce crime and disorder.

#### **2. RECOMMENDATIONS**

- 2.1 For the committee to scrutinise current levels of crime and disorder and to consider and comment upon the crime reduction strategies.

#### **3. LINKS TO THE SUSTAINABLE COMMUNITY STRATEGY**

- 3.1 The Sustainable Community Strategy aims to deliver a bigger and better Peterborough, through improving the quality of life for all. The Safer Peterborough Partnership Plan, which sets out the statutory community safety partnership's approach to reducing crime and disorder across the local authority area, contributes directly to the Community Strategy priority of Creating Strong and Supportive Communities.

#### **4. BACKGROUND**

- 4.1 The Crime and Disorder Act 1998 requires that a Community Safety Partnership is formed, bringing together agencies who are responsible for crime and disorder across the local area.
- 4.2 The Crime and Disorder Act specifies 'responsible authorities', and in the case of the Peterborough Unitary Authority area these are specified as: Peterborough City Council; Cambridgeshire Constabulary; The Cambridgeshire and Peterborough Clinical Commissioning Group; Cambridgeshire Fire Authority; and Cambridgeshire and Peterborough Probation Trust.
- 4.3 These responsible authorities also invite other agencies who are able to contribute to the work to *co-operate* and Cross Keys Homes (representing Registered Social Landlords in the city) is one of these organisations. Other agencies, particularly from the voluntary and community sector are also *invited to participate* in the work of the Partnership. At present these organisations are Peterborough Council for Voluntary Service, Peterborough Racial Equality Council, HM Prison Peterborough, the Director of Public Health and The One Service.
- 4.4 In addition, legislation places a *mutual duty of co-operation* upon the Partnership and the elected Police and Crime Commissioner for Cambridgeshire.
- 4.5 The Safer Peterborough Partnership is one of the partnerships that form the Greater Peterborough Partnership.

## 5. KEY ISSUES

- 5.1 Community Safety Partnerships were formed as a result of legislation produced in the late 1990s and are an acknowledgement that crime and reducing crime is not the remit of the police alone.
- 5.2 In Peterborough, the partnership set out its strategy to reduce crime and disorder in its three year strategic plan (2011-2014). That plan agreed one single target for the three year plan – to reduce victim based crime by 10% by the end of March 2014.
- 5.3 In order to achieve this there were three identified priorities:
- Reduce Victim Based Crime
  - Tackle Anti-Social Behaviour and Hate Crime
  - Build Stronger and more supportive communities
- 5.4 The partnership's approach to its responsibilities is scrutinised in law by the Strong and Supportive Communities Scrutiny Committee in their capacity as the Crime and Disorder Act Scrutiny Committee.
- 5.5 Whilst crime and disorder is not the remit of the police alone, clearly the Constabulary play the leading role in visible enforcement and prevention across our area.
- 5.6 The strategy for policing across Cambridgeshire and Peterborough is set out within the County's Police and Crime Plan. Cambridgeshire's Policing and Crime Commissioner and the County's Chief Constable both acknowledge the rural aspects of policing within the plan. The plan is appended to this report for information.
- 5.7 For clarity, the Peterborough local authority area comprises a distinct district policing unit under the command of a policing superintendent, the constabulary having taken the decision in 2011 to align its policing boundaries with that of Community Safety Partnerships. It is pertinent to say at this point however that specialist policing services do not fall within the remit of the local policing commander; some services are Cambridgeshire-wide and others are now collaborated under formal arrangements with Hertfordshire and Bedfordshire.
- 5.8 Peterborough's local policing command are clear in their priorities and equally clear that they provide a service to all those living, working or visiting the area, irrespective of whether that is the urban or rural elements of its area of responsibility.
- 5.9 The local policing priorities are as follows:
- Keeping People Safe in their homes
  - Protecting the Vulnerable
  - Maintaining Order.
- 5.10 In order to meet the unprecedented challenges of austerity and demand the police use a system of 'threat, harm and risk'.
- 5.11 A threat, risk, harm matrix is used to identify priorities. In simple terms, this is a means by which to identify the negative issue (threat), against the likelihood of it happening (risk), and against the impact it will have on the community or on a specific group of people (harm).



- 5.12 This does not mean that where there has historically been little or no reported crime that police will not patrol or respond; it merely allows the intelligent deployment of resources where their impact is likely to be at their most effective. It also acknowledges the harm factor that may be different for varying groups across our geographic area; for example an exposed rural community may feel more vulnerable to a reported burglary than an inner-City street. The Partnership support this deployment model.
- 5.13 The use of neighbourhood panels and identified local policing officers ensures that issues of local concern are not ignored but are prioritised and dealt with by the right organisation from across the partnership.
- 5.14 In addition to work carried out by the Police; the wider Partnership deliver a variety of initiatives to drive down crime across the Peterborough area. In this current its focus has been as follows:
- 5.15 We will continue on our three year journey to reduce the number of victims of crime by supporting our partner agencies in delivery of their core roles and will prioritise our partnership work as follows:

### **Vulnerable People and Groups**

The Partnership will ensure that vulnerable people and groups, and those at risk of becoming vulnerable, are identified and supported appropriately and not disproportionately suffer as victims of crime.

This theme is led by Wendi Ogle-Welbourn (Assistant Director, Children's Services, PCC) and Adrian Chapman (Head of Neighbourhoods, PCC)

We will do this by:

- Prioritising a role within the partnership delivery team to lead and co-ordinate services for victims within the City. This role will link with the Cambridgeshire-wide work being conducted by the Office of the Policing and Crime Commissioner in readiness for the commissioning of victims services from 2014 onwards.
- Prioritising work within the partnership delivery team as Connecting Families Programme 'Connectors'. Both of the above roles will work alongside the City's Anti-Social Behaviour team ensuring that victims of ASB are included in such support work.
- Ensuring the Partnership actively contribute to the work led by Adult Social Care (Safeguarding Vulnerable Adults) and Children's Social Care (Safeguarding Children).
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The Partnership will prioritise work around ASB and quality of life issues within the City; cognisant of the 'broken window theory'. Analysis has shown that there are clear correlations between ASB, criminal damage, alcohol related issues and deprivation; in addition looking more holistically at quality of life incidents, as opposed to looking at these issues in isolation, provides the opportunity to make real savings in terms of the time taken by different teams to address problems which may have been identified to more than one agency.

This theme is led by Paul Phillipson (Executive Director Operations, PCC) and Councillor Irene Walsh (Cabinet Member for Safety and Cohesion, PCC)

We will do this by:

- Developing a City-wide anti-social behaviour strategy and development plan led by the Board.
- Continuing to develop robust case management of individual cases and an intelligence led approach to the identification of emerging trends.
- Improve and develop data sharing as a priority.
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This theme is led by Mike Dyson (Assistant Chief Probation Officer, Cambridgeshire and Peterborough Probation Trust)

We will do this by:

- Integrated Offender Management will continue to have its own task and finish group

reporting dually to the Cambridgeshire-wide CCJB IOM Strategic Group and to the SPP. The group will continue to work for opportunities for better case management tools and co-location.

- Ensuring continued work on the Performance Framework and more specifically on the Outcome Tool to assess which interventions are most effective and identify any gaps in meeting offender needs.
- Developing further the work with JobCentre Plus to address the impact of the welfare reforms for the offenders, and the potential impact on their offending behaviour.
- Supporting the work of the Probation Trust through proposed Government changes.
- The Partnership should ensure that the work being developed to ensure an increase in capacity for access to mental health services for victims and offenders continues.
- Performance of the Integrated Approach to Offender Management will be reported to the Board on a quarterly basis

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The Partnership will continue to prioritise, develop and improve the City's response to Domestic Abuse.

This theme is led by Paul Phillipson (Executive Director Operations, PCC) supported by Karen Kibblewhite (Safer Peterborough Manager, Cutting Crime, PCC)

We will do this by:

- Developing a joined-up City-wide approach to domestic abuse through the Domestic Abuse Governance Board.
- Increasing the capacity of the services in line with the Domestic Abuse Needs Audit 2012, and continue to review and develop services for both perpetrators, and for children and young people.
- Prioritising funding to employ a Domestic Abuse & Sexual Violence Co-ordinator to lead this work.
- Learning the lessons from any Domestic Homicide Reviews in order to ensure improvements in service delivery
- Undertaking further work with all partners to ensure that data they collect in relation to domestic abuse is in a compatible format so a clear picture to the extent of the issue in Peterborough can be developed.

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The Partnership will continue to support the development and delivery of high class modern drug and alcohol services for the City based upon the latest Government drug and alcohol strategies.

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We will do this by:

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- Report back performance on a quarterly basis to the Board or at any other intervals they see fit.
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The Partnership will continue to prioritise burglary as a core indicator of levels of serious acquisitive crime. We will support work that drives down burglary further.

This theme is led by Dan Vajzovic (District Policing Commander)

We will do this by:

- Burglary offenders will continue to be prioritised within the Integrated Offender Management Scheme.
- Burglary suspects will be tested where appropriate for drugs at point of entry into the criminal justice system.
- The Partnership continuing to offer support as necessary to the police in support of the victims of burglary.

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The City will continue to prioritise its response to violent crime and in particular violent crime linked to the night-time economy.

This theme is led by the City Council's City Centre team.

We will do this by:

- Undertaking full analysis of violent crime to ensuring a proper understanding of the amount of violent crime linked to the night time economy, the use of the Police marker by the Constabulary to indicate violence in a licensed premise should be improved.
- Taking the lead role in ensuring that violence in the City Centre and otherwise linked to the night-time economy is reduced. That activity across partners is balanced and that the City compliments the need to improve the vibrancy and economy of the City Centre with the need for people to be safe and feel safe.

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The Partnership will continue to recognise the special impact of racially aggravated offences and hate crime in all its forms.

This theme is led by M J Ladha (Chief Executive of Peterborough Racial Equality Council)

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- Prioritising funding to appoint a new role to lead on Anti-social behaviour/hate crime and victim services.
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the city to provide more detailed insight. Developing a more comprehensive performance framework that is reported back to the Board on a quarterly basis or at intervals decided by the Board.

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The Partnership recognises the drivers that pose a potential threat to sustainability of current structures and will look to increase sustainability in order to maintain and improve the City's safety and feelings of safety.

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- Developing the partnership performance framework to include all available data and that where there are gaps in local data the Partnership influences closure of those gaps.
- The Partnership should continue to fund the specific partnership analyst post.

#### **5.16 Current crime levels in rural areas**

The following graphics indicate current reported levels of crime across our rural areas together with the percentage they represent of all our area's crime. They are split down into individual crime types and by village area.

FIGURE 1: Total Crime, Apr-12 - Nov-13

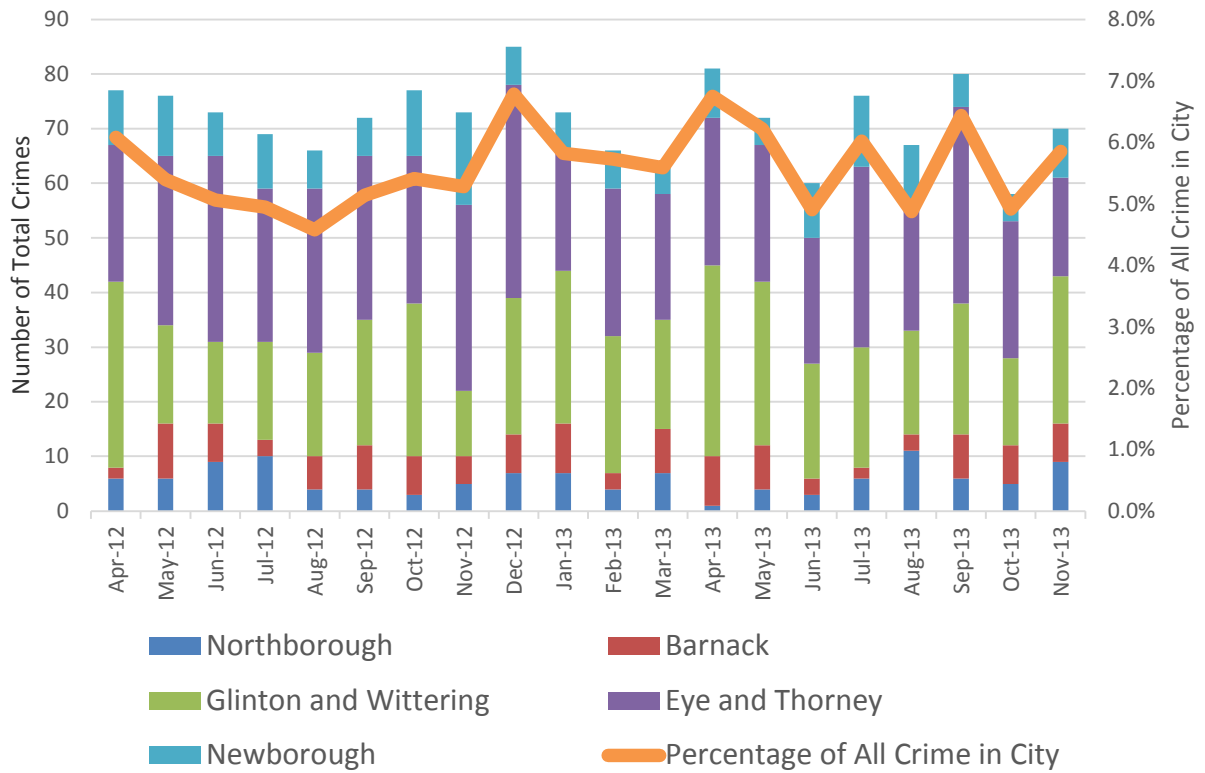


FIGURE 2: Victim Based Crime, Apr-12 - Nov-13

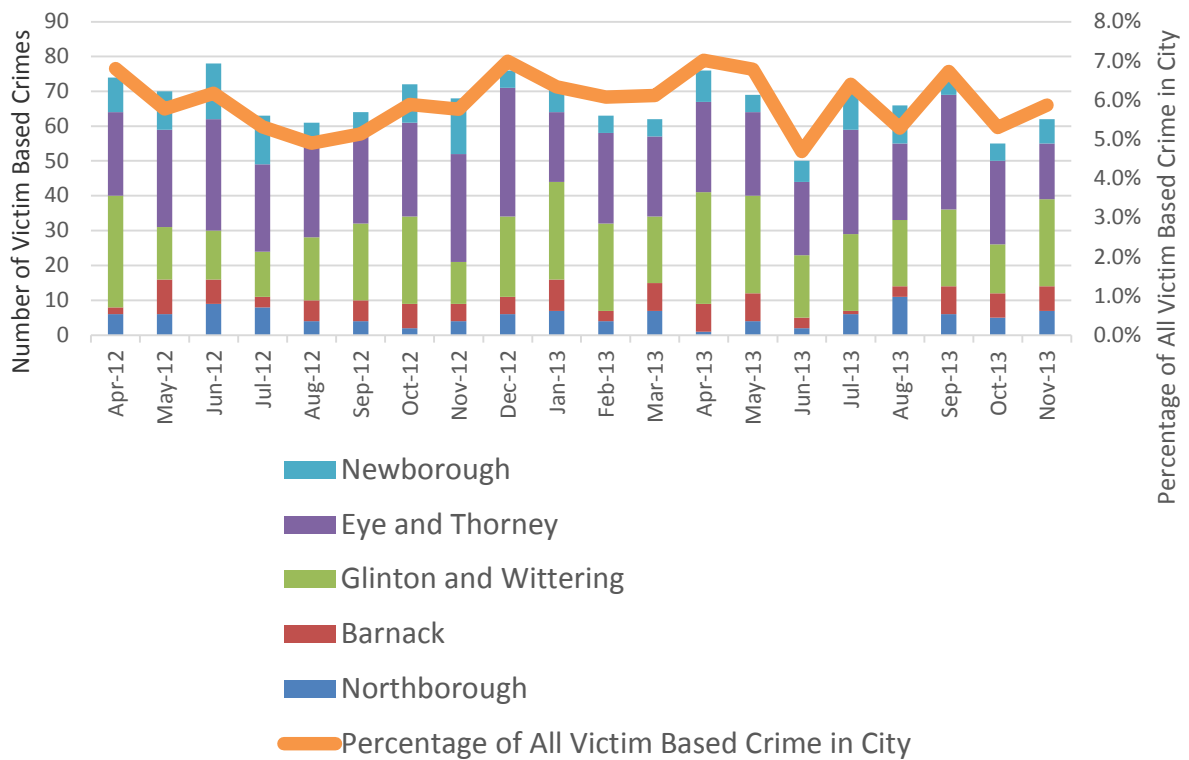


FIGURE 3: Serious Acquisitive Crime, Apr-12 - Nov-13

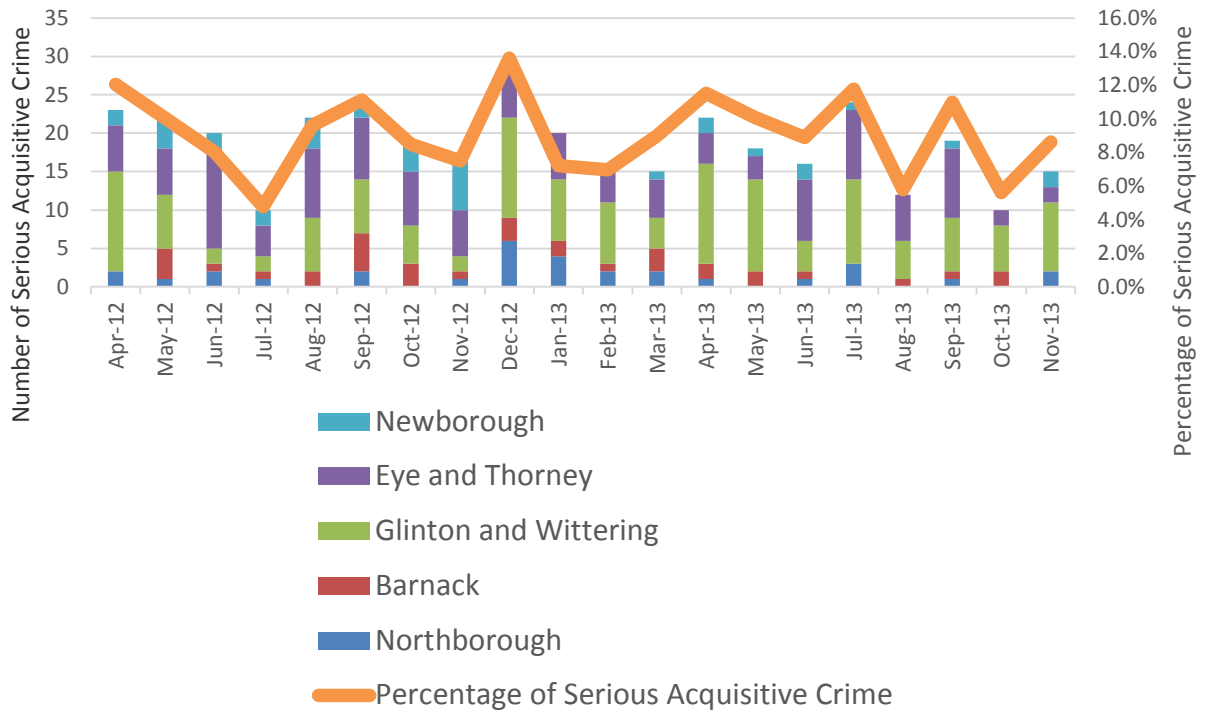


FIGURE 4: Burglary Dwelling, Apr-12 - Nov-13

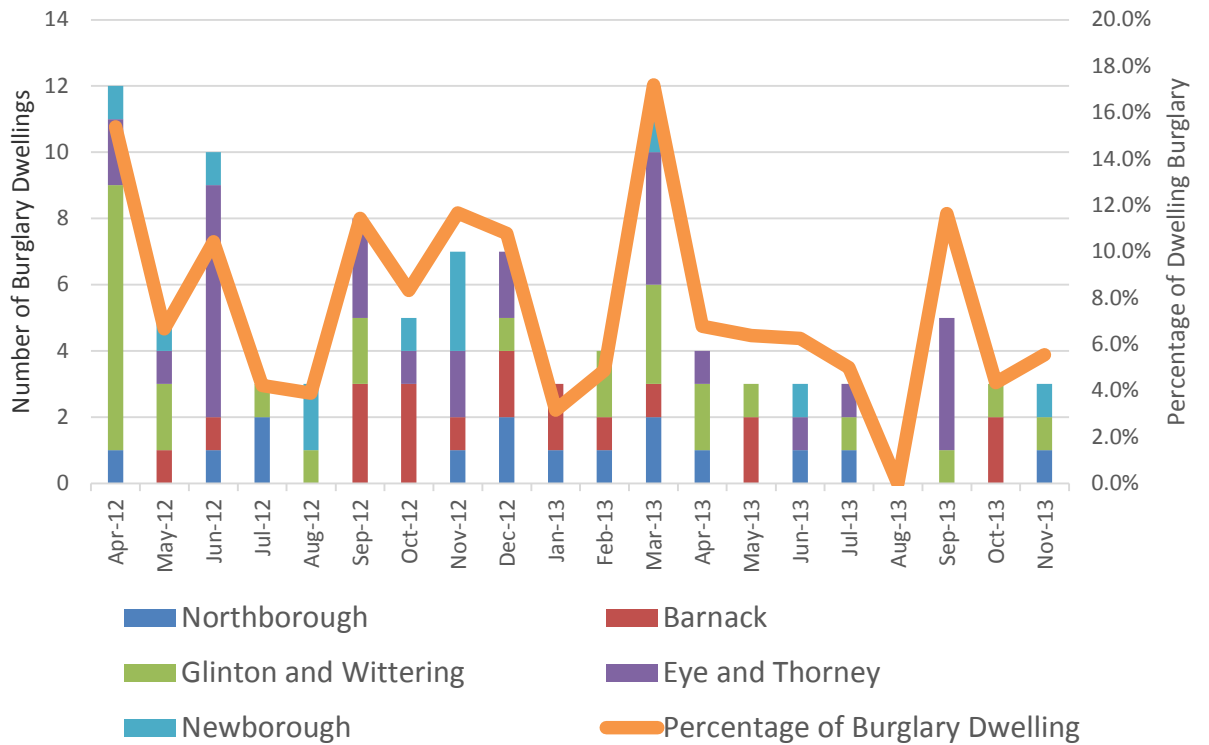


FIGURE 5: Burglary Non-Dwelling, Apr-12 - Nov-13

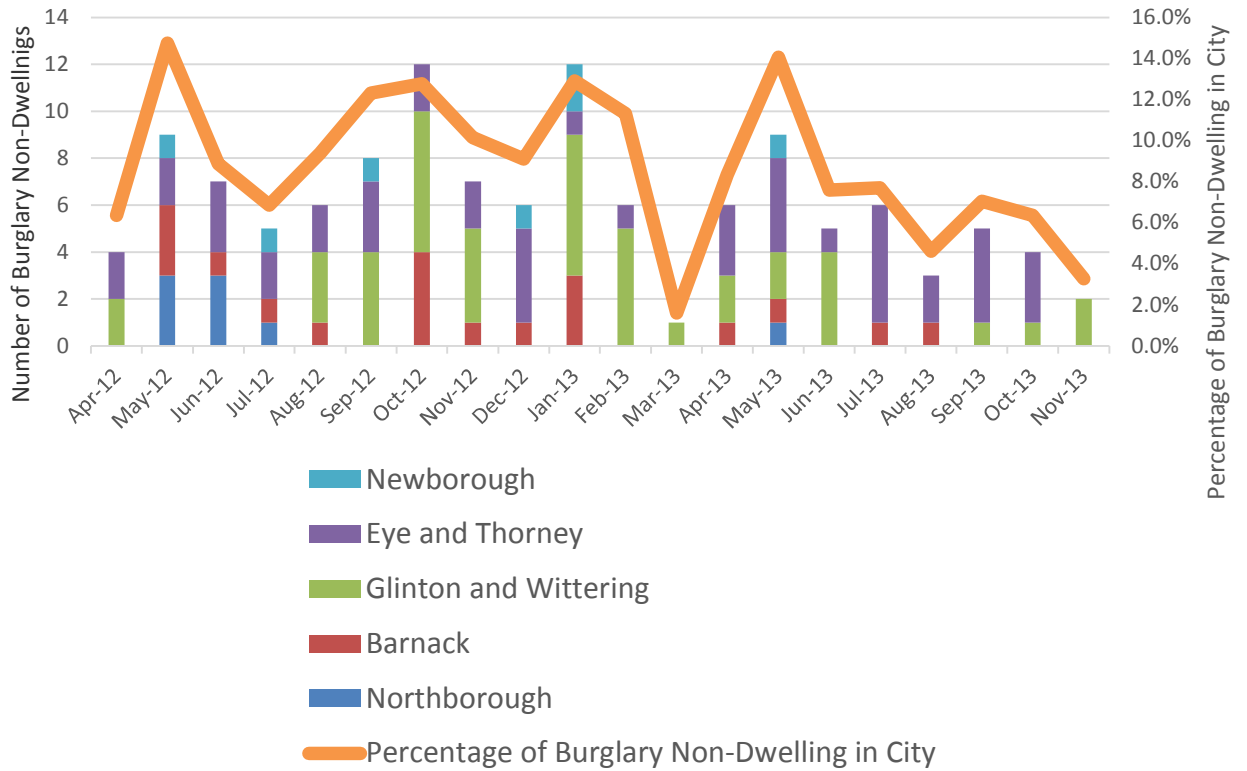


FIGURE 6: All Violent Crime, Apr-12 - Nov-13

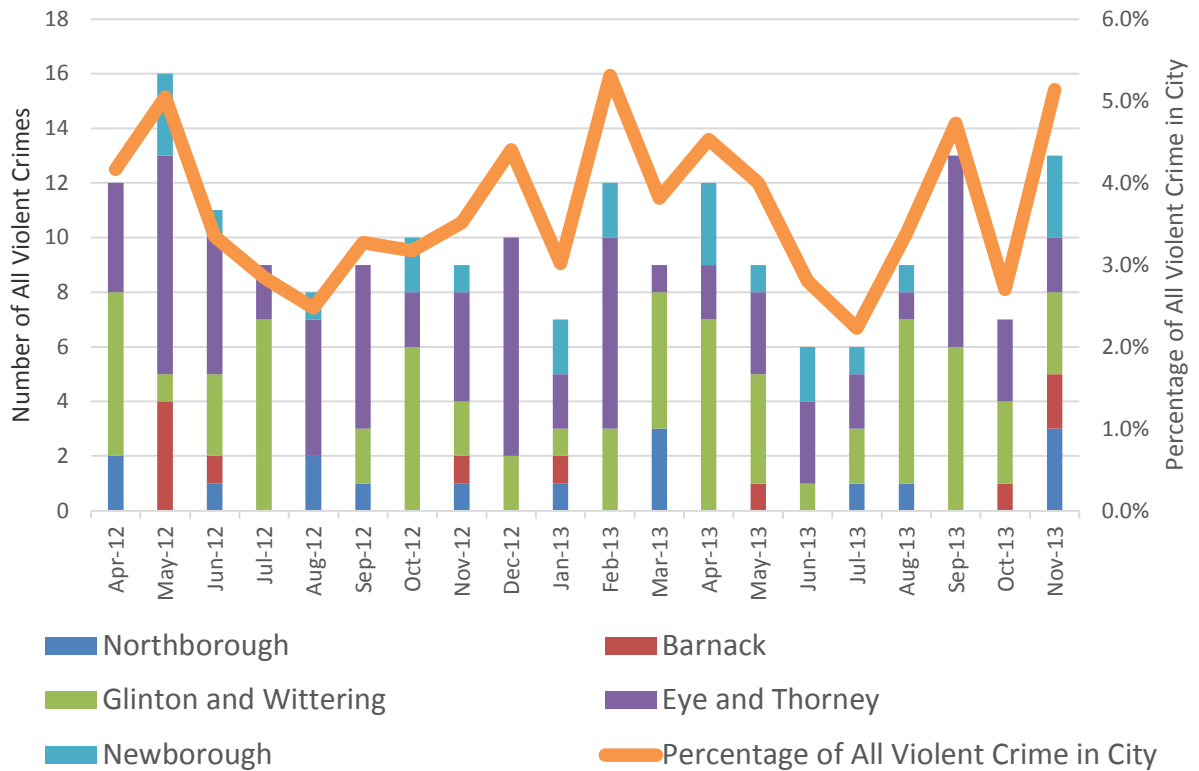




FIGURE 7: Robbery, Apr-12 - Nov-13

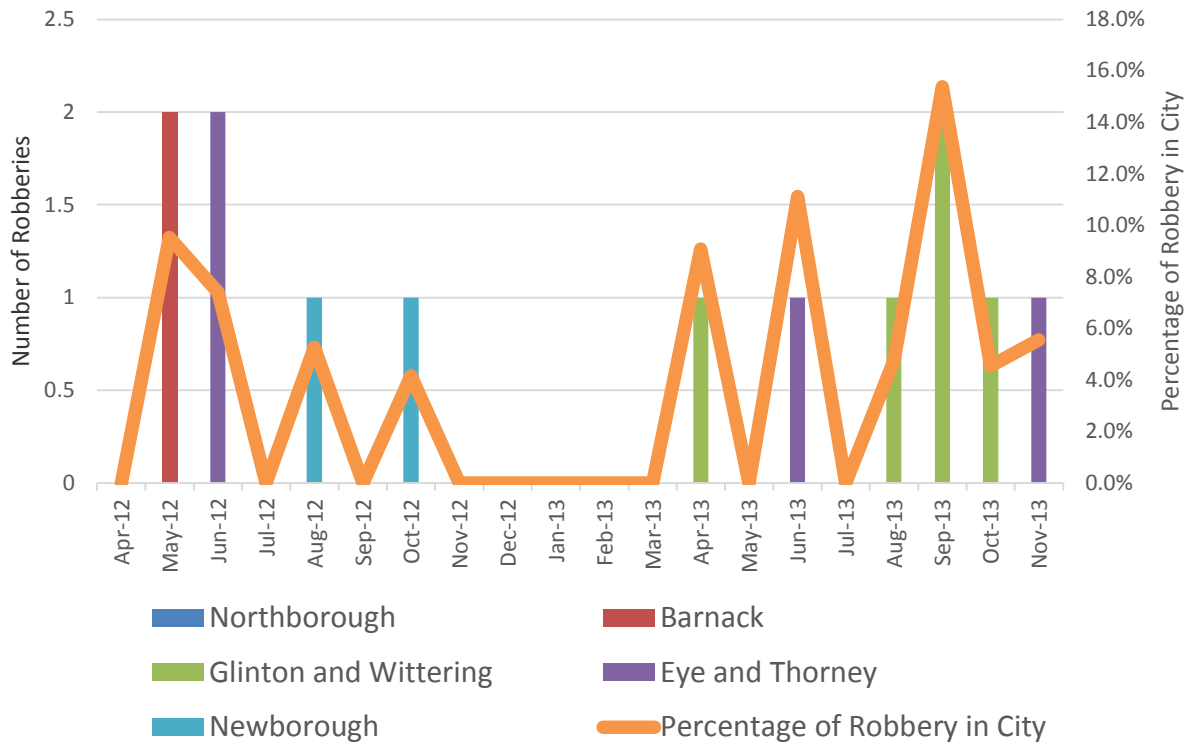


FIGURE 8: Vehicle Crime, Apr-12 - Nov-13

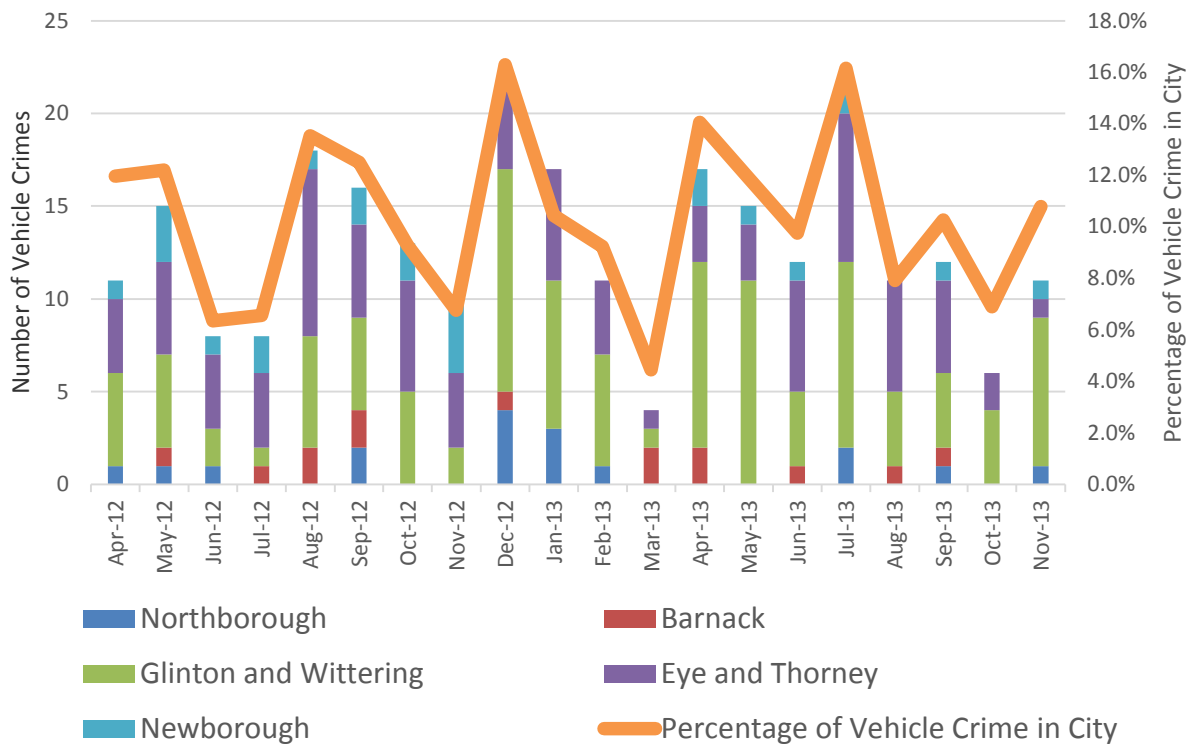


FIGURE 9: Pedal Cycle Theft, Apr-12 - Nov-13

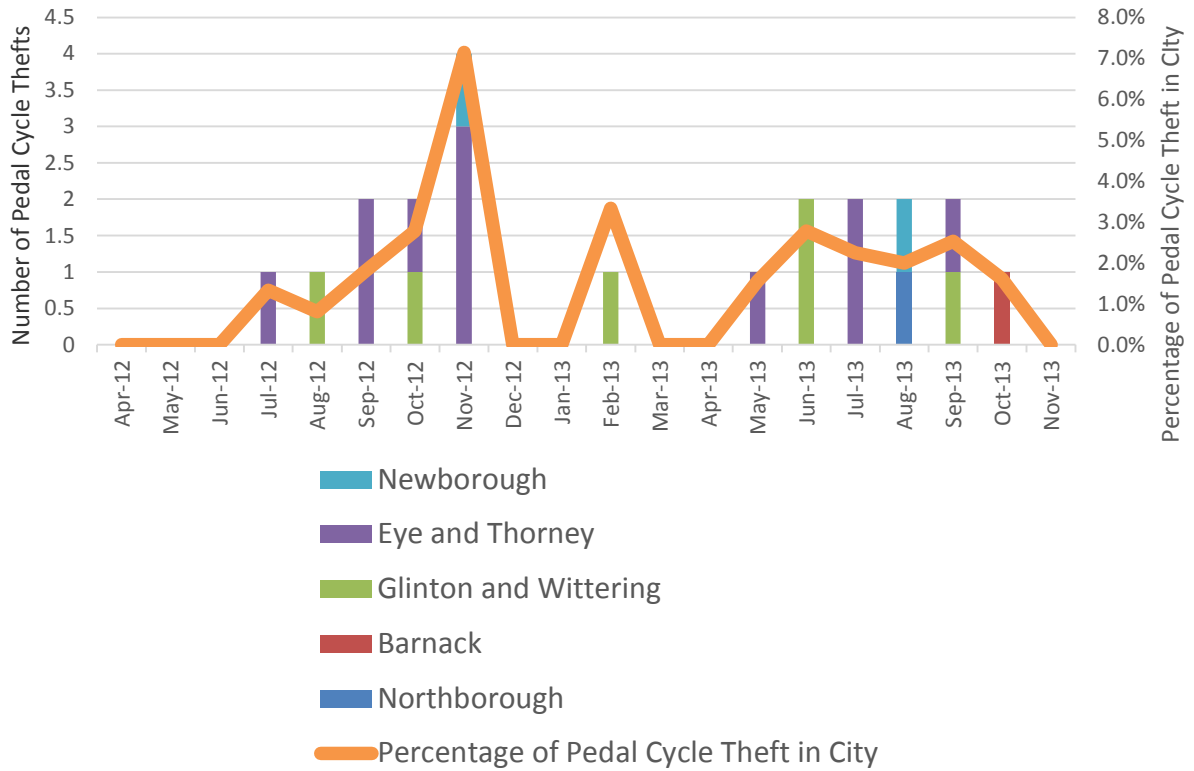


FIGURE 10: Theft from Shop, Apr-12 - Nov-13

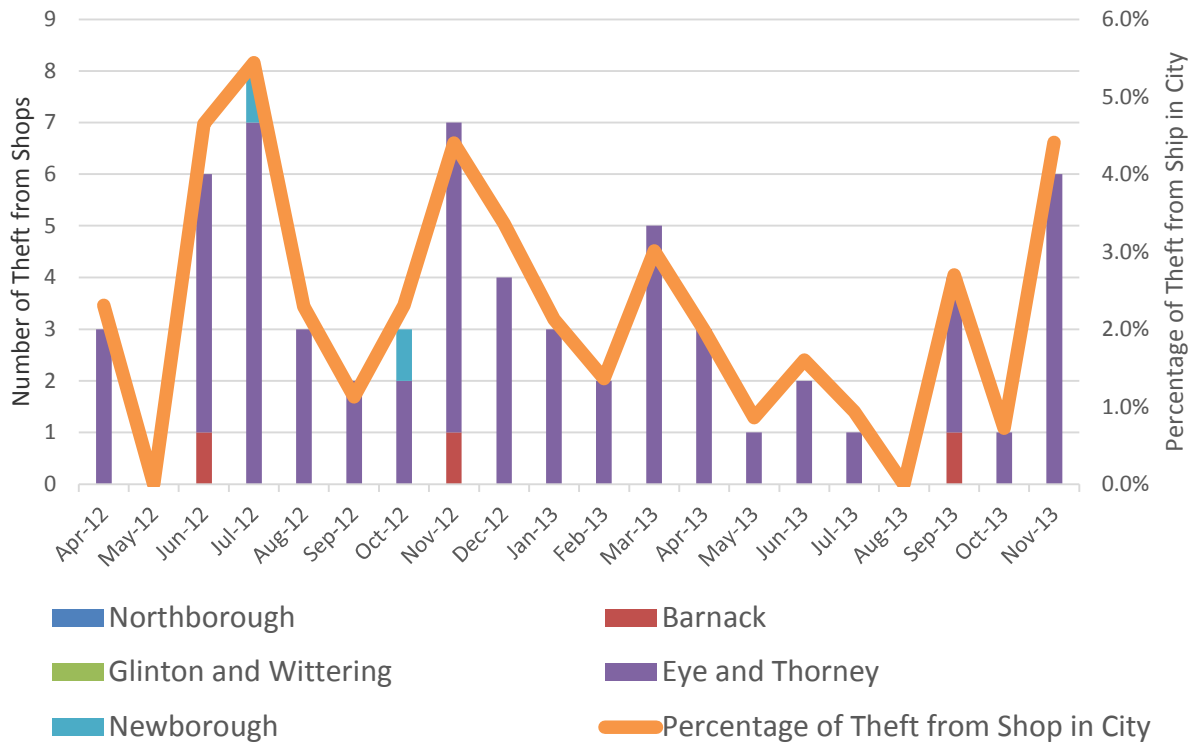


FIGURE 11: Criminal Damage, Apr-12 - Nov-13

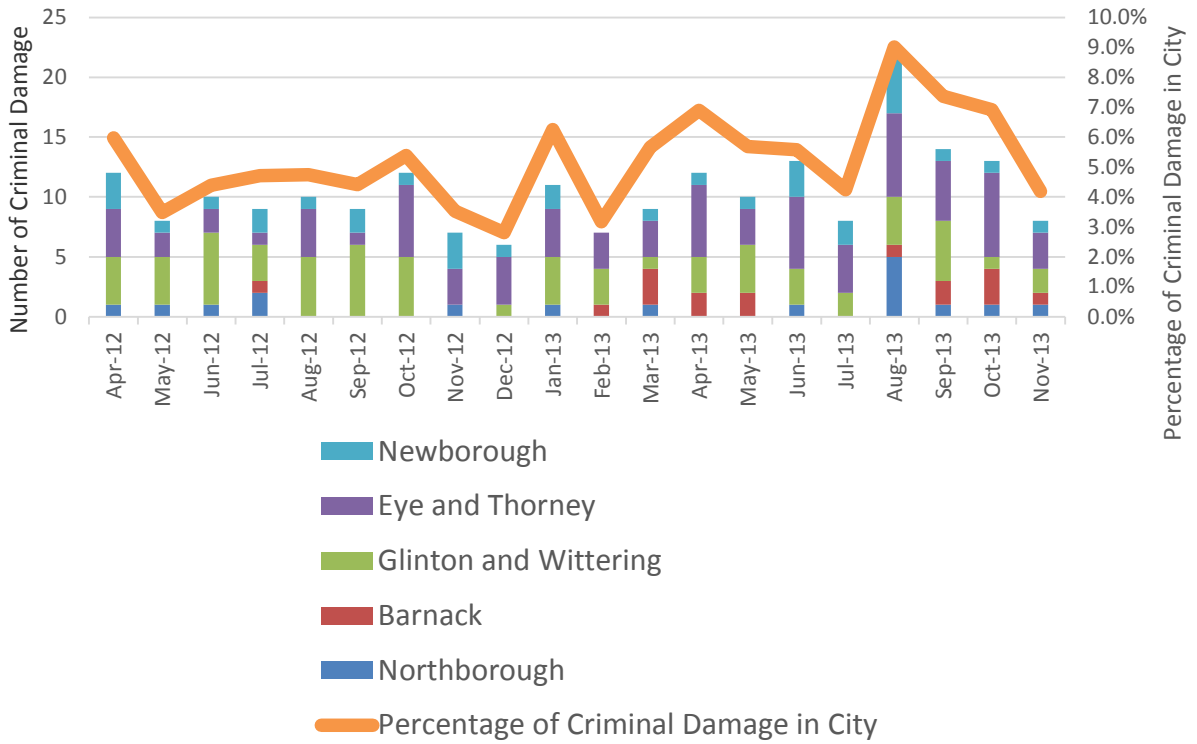


FIGURE 12: Domestic Violence, Apr-12 - Nov-13

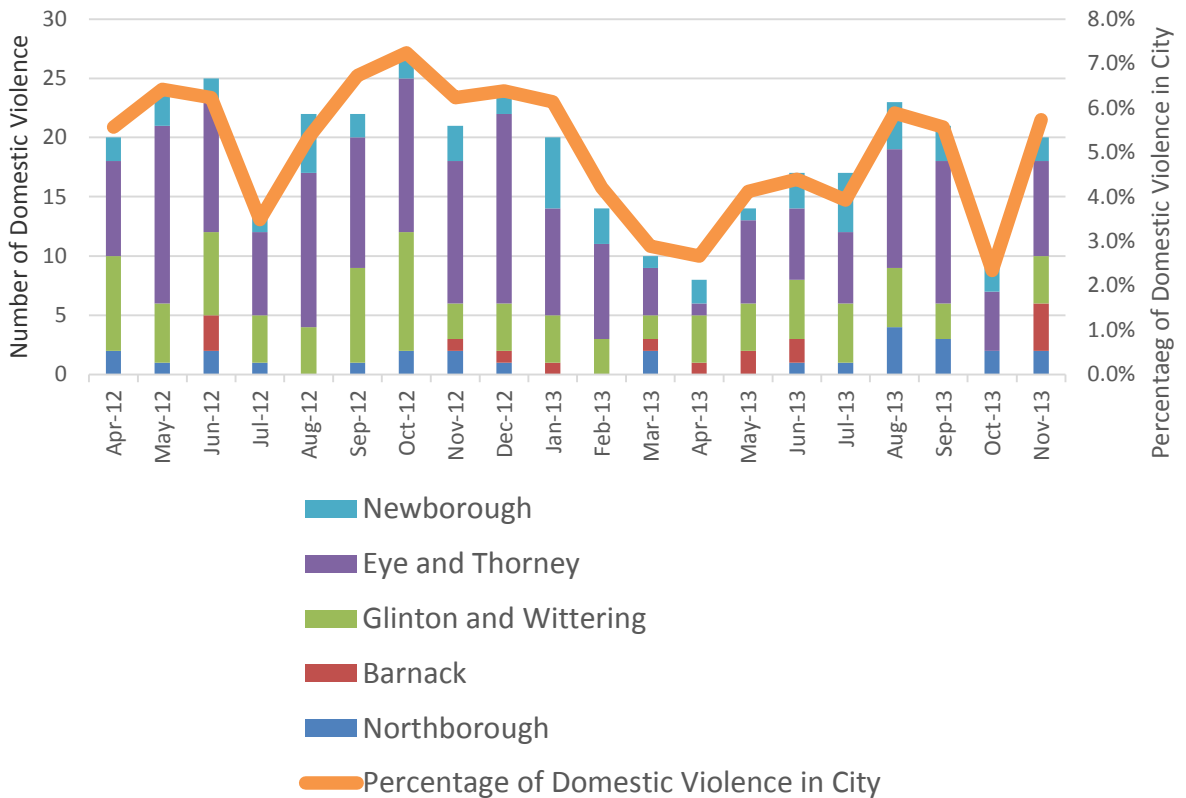


FIGURE 13: Alcohol Related Incidents, Apr-12 - Nov-13

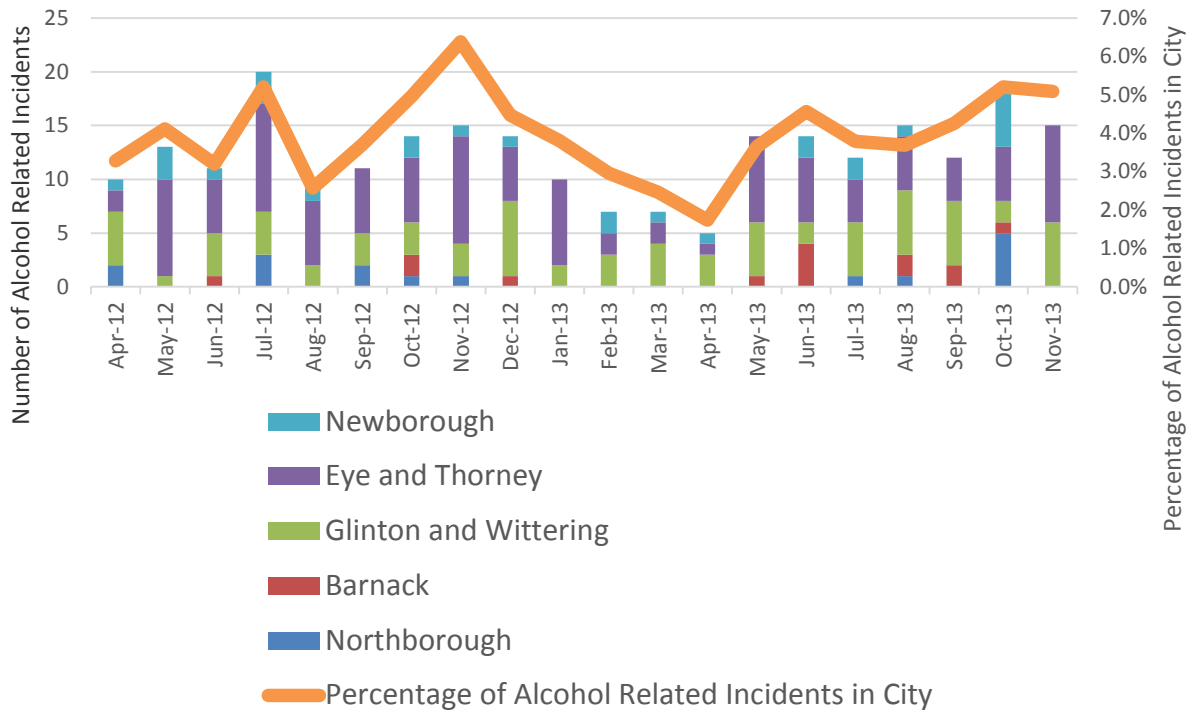
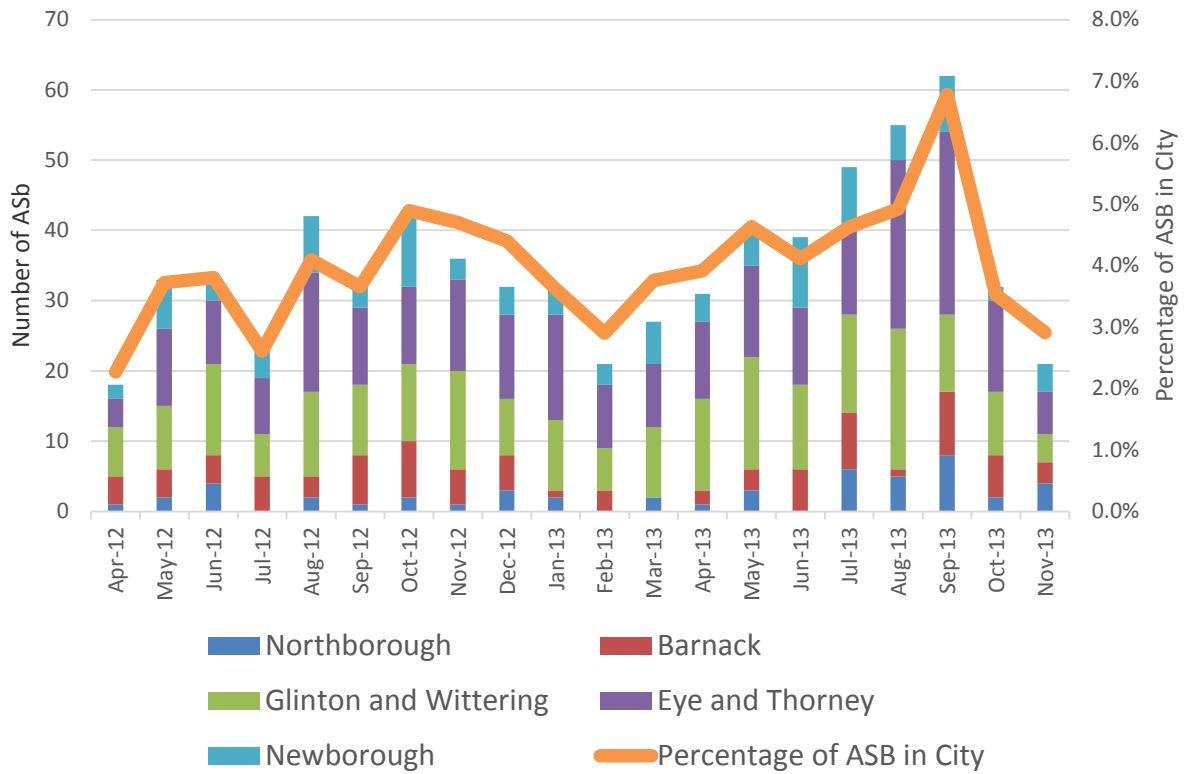


FIGURE 14: ASB, Apr-12 - Nov-13



## **6. CONCLUSION**

- 6.1 Reported crime across the Peterborough area has continued to fall throughout the three-year reporting period of the current Safer Peterborough Strategic Plan. The strategy employed by that plan – to tackle root causes where possible rather than just the symptoms, to employ a multi-agency response where possible, to target resources where they can be most effective – is working.
- 6.2 Our rural communities benefit from this approach in the same way as the rest of Peterborough. The use of neighbourhood policing panels, Neighbourhood Watch and Countryside Watch ensure that a joined up approach to reducing crime continues to develop across our area.

## **7. IMPLICATIONS**

- 7.1 There are no financial or legal implications for the Council as a result of this report.

## **8. NEXT STEPS**

- 8.1 The committee note and endorse the approach taken by the Safer Peterborough Partnership as a whole to tackling crime and disorder in our rural areas.

## **9. APPENDICES**

- 9.1 Safer Peterborough Partnership Plan 2011-14 (13/14 refresh)  
Cambridgeshire and Peterborough Policing Plan

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# **Safer Peterborough Partnership Plan 2011-14**

## **2013/14 Priorities**

## Safer Peterborough Partnership Plan 2013



### SAFER PETERBOROUGH PARTNERSHIP

### COMMUNITY SAFETY PRIORITIES 2013

(Part of the 2011-14 three-year Safer Peterborough Partnership Plan)

#### Our Vision Statement

**Peterborough Together: reducing crime, building safe and confident communities**

#### 1. Introduction

The plan provides details of the Safer Peterborough Partnership's priorities for 2013/14.

**This does not replace the three-year Safer Peterborough Partnership Plan 2011-2014**, rather it should be read as an addendum representing a continuation of the three-year journey to reduce crime in our City. It is informed by the in-depth evidentially based 2012/13 Safer Peterborough Partnership Strategic Assessment.

It continues with the three-year plan's overall strategy and strengthens our approach in tackling the root causes of crime rather than reactively responding only to the symptoms. It also takes account of the impact of the country's austerity measures and public service reforms.

#### 2. Legislative Framework

This plan is written in accordance with the responsibilities placed upon Community Safety Partnerships as set out within the Crime and Disorder Act 1998. It represents the annual refresh of the three-year plan as mandated within the above named Act.

Full details of the legislative framework can be found within section two of the aforementioned three-year plan.

#### 3. Three year priorities

The three-year partnership plan identified three areas of overarching priority for its duration. These priorities will remain for the coming year; the Partnership will concentrate its resources on activity to support these priorities. The overarching priorities remain:

- **Reducing crime**
- **Tackling anti-social behaviour and hate crime**
- **Building stronger and more supportive communities**



### Safer Peterborough Partnership Plan 2013

The Partnership will continue to have only **one measurable target**: a 10 per cent reduction in victim based crime over the three year duration of the plan.

We will deliver that target by prioritising a number of themes where the Partnership can add real value. Each of these themes will be led by an identified member of the Partnership Board who will take responsibility for ensuring these themes make a positive contribution to the overall agenda of reducing crime and disorder. The Partnership will continue to support each of its statutory agencies in delivering their core functions.

We will continue to relentlessly monitor our performance against our peers and, by developing more in-depth local analysis, we will ensure:

- Continuous improvement;
- Closing the gap on our peers;
- Out-performing our most similar group's average crime rates.

A performance framework will support this single target and will continue to be reported to the Partnership Board on a monthly basis.

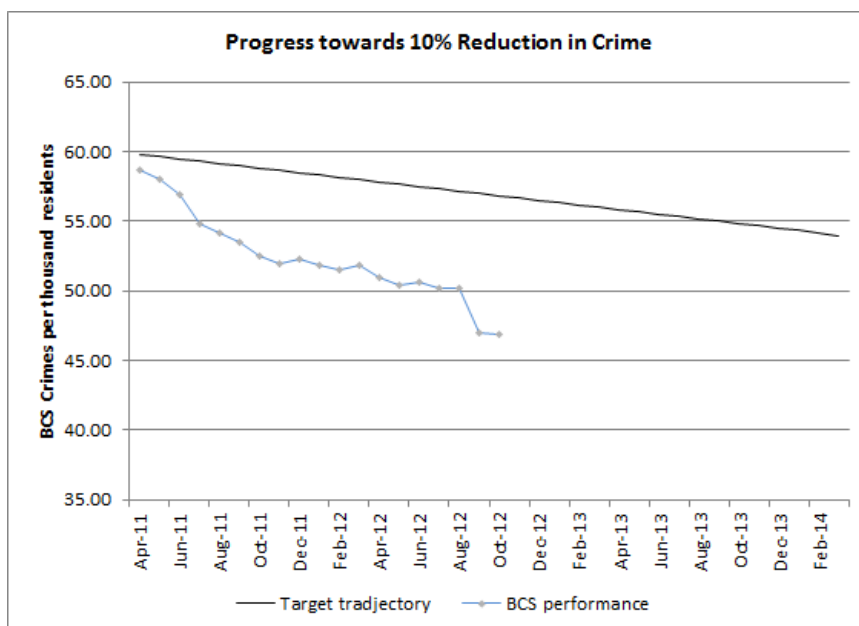
#### **4. Background**

This plan is informed by the 2012/13 Safer Peterborough Partnership Strategic Assessment which sets out a number of recommendations for continuing the fight against crime and continuing to make Peterborough a safer place.

The potential impact of the country's austerity measures, cuts to public sector budgets and welfare reform, coupled with significant changes to public service structures make 2013/14 an increasingly challenging year in maintaining our recent successes at reducing crime and disorder.

2012/13 saw crime continue to fall in Peterborough. However, the pace of reduction has slowed considerably and a new plateau seems to have been reached in levels of recorded crime. It will require thought, imagination and strengthened resolve to move over this plateau and continue our downward trend.

Peterborough ranks 48<sup>th</sup> highest nationally out of all 322 CSPs in England and Wales for crimes per thousand population. In 2009, when the Audit Commission raised significant concerns about crime levels in Peterborough, Peterborough was the 19<sup>th</sup> highest CSP in the country.



### Safer Peterborough Partnership Plan 2013

The three-year plan is clear that the Partnership will be committed to tackling the **underlying causes of crime and offending**, but **equally clear** that **those who continue** to break the law will be **targeted** with the full weight of the criminal justice system. It remains the Partnership's view that this approach will bring sustainable reductions in crime by preventing crime and escalation in offending further 'upstream'.

The Partnership will ensure that the direction of travel for community safety work in the City places the law abiding citizen at the heart of its approach and one of its priority work streams will reflect this. Work will be prioritised to ensure the City benefits from modern up-to-date services for victims.

The Partnership will therefore **continue to support** our statutory agencies in delivering their own core function but will co-ordinate and lead on the work where it feels it can **provide the biggest impact - that of prevention**.

Peterborough's Community Safety Partnership benefits hugely from the positive engagement of the City's largest social housing provider, Cross Key's Homes; Sodexo Justice Services who operate the privately run HMP Peterborough; and representatives from the voluntary sector. All add valuable contributions to the crime and disorder debate.

In addition, one of the country's first criminal justice based 'payment by results' initiatives operates within the City under the working title of The One Service. The One Service has engaged fully at a strategic board level and has embedded their work at a practical operational level with existing criminal justice providers.

The Partnership will continue to develop its multi-agency team approach to tackling the underlying causes of crime and it is these areas that will form the basis for continuing partnership activity for the coming twelve months.

True and sustainable change comes from within and as such the Partnership will continue to support the work of the Council in integrating its approach to neighbourhood management with the community safety agenda to improve the quality of life in each area and the Partnership supports the view that improving quality of life and equality of opportunity for all will reduce crime and anti-social behaviour. It fully embraces the broken window theory.

The over-arching three-year Safer Peterborough Plan 2011-14, talks about the role of Neighbourhood Council's (and committees) as part of the strategy to improve quality life within our communities. The abolition of this vehicle across the authority area means that the role they played in further developing Community Action Plans across a neighbourhood requires an amended process. The Neighbourhood Panels and Neighbourhood Delivery Team meetings will be strengthened by the reorganisation of the Council's Neighbourhood Management Team ensuring consistency of approach and a dedicated contact point for Neighbourhood related issues. This work is in its infancy and will need constant evaluation as the year progresses through the Council's scrutiny process.

The integration of public health within the local authority adds an extra and important dimension in helping to tackle the long term effects of crime, as well as playing its part in preventing the opportunity for offending behaviour to deteriorate; in particular this will include developing further links with mental health and learning disability professionals in order that the most vulnerable victims and offenders gain the support they need.

The City continues to develop its Single Delivery Plan (SDP). The Partnership is committed to playing its part in moving the City forward by embracing the guiding principles of the SDP:

- Outcomes not organisations
- Tackling root causes
- Being innovative
- Embracing localism

### **Safer Peterborough Partnership Plan 2013**

Programme six of the Single Delivery Plan is dedicated to reducing crime and the Safer Peterborough Partnership Board will continue to act as the Programme Board for this area of work.

#### **5. SAFER PETERBOROUGH PRIORITY WORKSTREAMS FOR 2013/14**

We will continue on our three year journey to reduce the number of victims of crime by supporting our partner agencies in delivery of their core roles and will prioritise our partnership work as follows:

#### **Vulnerable People and Groups**

The Partnership will ensure that vulnerable people and groups, and those at risk of becoming vulnerable, are identified and supported appropriately and not disproportionately suffer as victims of crime.

This theme will be led by Wendi Ogle-Welbourn (Assistant Director, Children's Services, PCC) and Adrian Chapman (Head of Neighbourhoods, PCC)

We will do this by:

- Prioritising a role within the partnership delivery team to lead and co-ordinate services for victims within the City. This role will link with the Cambridgeshire-wide work being conducted by the Office of the Policing and Crime Commissioner in readiness for the commissioning of victims services from 2014 onwards.
- Prioritising work within the partnership delivery team as Connecting Families Programme 'Connectors'. Both of the above roles will work alongside the City's Anti-Social Behaviour team ensuring that victims of ASB are included in such support work.
- Ensuring the Partnership actively contribute to the work led by Adult Social Care (Safeguarding Vulnerable Adults) and Children's Social Care (Safeguarding Children).
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- Scrutinising shoplifting as a specific theme as an indicator of the potential impact of welfare reform.
- Work together with businesses against crimes, including the Business Against Crime Scheme, to help develop and deliver the most effective strategies for gathering knowledge of shoplifting and its perpetrators.

### **Safer Peterborough Partnership Plan 2013**

- Work together with soon to be established Credit Union and other charitable organisations to ultimately mitigate any increasing trends of shoplifting arising from the impact of welfare reform.

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### **Safer Peterborough Partnership Plan 2013**

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## Safer Peterborough Partnership Plan 2013

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- Developing the partnership performance framework to include all available data and that where there are gaps in local data the Partnership influences closure of those gaps.
- The Partnership should continue to fund the specific partnership analyst post.

## **6. CONCLUSION**

In conclusion, this plan sets out the Safer Peterborough Partnership's desire to make real and long lasting positive improvements to the safety and perceptions of safety within our City. It is innovative in that it does not simply concentrate on traditional categories of crime; but does that in the knowledge that this approach is already making real change in the city and in with belief in the City's preventative agenda.

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# Contact

## Cambridgeshire Office of Police and Crime Commissioner

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## Crimestoppers

Tel: 0800 555 111

To give information anonymously about crime contact Crimestoppers, an independent charity.

**In an emergency always dial 999**

## Who we are working with

**Cambridgeshire Countywide Strategic Community Safety Board**

[www.cambridgeshire.gov.uk](http://www.cambridgeshire.gov.uk)

**Greater Peterborough Partnership**

[www.gpp-peterborough.org.uk](http://www.gpp-peterborough.org.uk)

**Cambridge City Community Safety Partnership**

[www.cambridge.gov.uk](http://www.cambridge.gov.uk)

**Cambridgeshire and Peterborough Foundation Trust**

<http://www.cpft.nhs.uk/>

**Cambridgeshire Fire and Rescue Service**

[www.cambsfire.co.uk](http://www.cambsfire.co.uk)

**South Cambridgeshire Crime and Disorder Reduction Partnership**

[www.scambs.gov.uk](http://www.scambs.gov.uk)

**East Cambridgeshire Community Safety Partnership**

[www.eastcambs.gov.uk](http://www.eastcambs.gov.uk)

**Fenland Community Safety Partnership**

[www.fenland.gov.uk](http://www.fenland.gov.uk)

**Huntingdonshire Community Safety Partnership**

[www.huntsdc.gov.uk](http://www.huntsdc.gov.uk)

**Health and Wellbeing Boards (Cambridgeshire & Peterborough)**

[www.cambridgeshire.gov.uk](http://www.cambridgeshire.gov.uk) & [www.peterborough.gov.uk](http://www.peterborough.gov.uk)

**Safer Peterborough Partnership**

[www.saferpeterborough.org.uk](http://www.saferpeterborough.org.uk)

**Cambridgeshire Criminal Justice Board**

[www.lcjb.cjsonline.gov.uk/Cambridgeshire](http://www.lcjb.cjsonline.gov.uk/Cambridgeshire)

**Neighbourhood Watch**

[www.ourwatch.org.uk](http://www.ourwatch.org.uk)

**The Children's Trust**

[www.cambridgeshire.gov.uk](http://www.cambridgeshire.gov.uk)

**Victim Support**

[www.victimsupport.org.uk](http://www.victimsupport.org.uk)

**Cambridgeshire, Bedfordshire and Hertfordshire**

**Collaboration** – Details available on respective police force and Police and Crime Commissioner websites

## What do you think of this plan?

You can let us know by contacting the Cambridgeshire Office of the Police and Crime Commissioner using any of the methods detailed above. If you are interested in helping to shape policing in your area, or would like to become a volunteer you can find out more on the Constabulary website [www.cambs.police.uk](http://www.cambs.police.uk)

# Contents

Contact details	inside front cover
Executive summary	2
Foreword from Police and Crime Commissioner Sir Graham Bright	4
Police and Crime Commissioner's key responsibilities	4
Foreword from Chief Constable Simon Parr	5
Cambridgeshire Constabulary's Mission, Vision and Values	5
The people we serve	6-7
Community engagement	8-9
How we developed the plan	10-11

## Police and Crime Objectives for 2013-16

Maintain local police performance	13-15
Deliver policing within the available budget	16-17
Continue to tackle crime and disorder	18-20
Keeping people safe	21-22
Maintain the resilience of protective services	23-24

## Appendices

Appendix 1 – Finances	25-27
Appendix 2 – Performance Framework	28

# Executive Summary

## Cambridgeshire's first Police and Crime Plan

Sir Graham Bright was elected Cambridgeshire's Police and Crime Commissioner in November 2012. The Police Reform and Social Responsibility Act 2011 places a duty on him to issue a Police and Crime Plan within the financial year he is elected. This short time scale prompted Sir Graham to build on last year's Local Policing Plan rather than start completely afresh. That plan had already been written with the priorities of partner agencies and the criminal justice system in mind in preparation for the incoming Commissioner. It had also been influenced by the national Strategic Policing Requirement and engagement with the people of Cambridgeshire.

## The Police and Crime Objectives

The five Police and Crime Objectives follow on from those set in 2012/13. However a number of the actions to achieve each of them have changed in line with the Constabulary's strategic assessment, which identifies current and emerging crime trends.

Sir Graham has promised to be the 'voice of the people', not the police and has added a series of personal pledges throughout the plan, which are in direct response to public feedback during his election campaign. He has also made effective engagement with the people who live and work in the county one of his personal priorities.

Sections within the plan will be reviewed in detail over the term of Sir Graham's appointment, working with the Chief Constable Simon Parr.

## Cambridgeshire's people

Cambridgeshire and Peterborough have a diverse and rapidly growing population with both wealthy and socially deprived communities in close proximity. Unemployment in the north of the county, (although still below the national

average) is twice that of the south. Inward migration poses challenges for the Constabulary and partner agencies not least through the number of languages spoken, but also in helping new communities settle and integrate with long standing resident populations.

This plan gives local residents and the officers working in their community the opportunity to set truly local people's priorities for their area, which ensures policing isn't one size fits all.

The Commissioner will be responsible for commissioning local support services for victims of crime from 2014/15; it is anticipated that work on a county-wide Victim Strategy will inform this.

## The Budget

The Commissioner is responsible for allocating a budget of £131.579 million.

This includes a grant of £928,000 from which the Commissioner can award Police and Crime Reduction Grants to organisations who will contribute to reducing crime and disorder in the area. In 2013/14 grants have been made for community safety work, tackling drugs and alcohol misuse, reducing re-offending and reducing youth crime.

Savings of £3.7 million have been found in order to balance the budget for 2013/14. This has been achieved through more efficient working practices and collaboration with Hertfordshire Constabulary and Bedfordshire Police. A commitment has been made to protect the frontline policing service provided by officers, staff and volunteers such as members of the Cambridgeshire Special Constabulary.

Further reductions in spending estimated at £7.3 million will be required by 2016/17 and work has already begun to look at how this can be achieved.

# Police and Crime Objectives for 2013/14

- 
- 1. Maintain local police performance** – to provide an effective policing service which makes innovative use of existing resources and extends public involvement.
  - 2. Deliver policing within the available budget** – to identify and implement activity which will help reduce our costs or improve efficiency.
  - 3. Continue to tackle crime and disorder** – to drive crime and disorder to lower levels, transferring the fear of crime from the law abiding public to those who persistently commit crime.
  - 4. Keeping people safe** – resources are dedicated to ensure those people at most risk from harm are protected.
  - 5. Maintain the resilience of protective services** – the management of resources and delivery of service is maintained to support both local policing and national requirements.

The term protective services relates to a number of areas of police activity which are aimed at protecting the public from serious harm. It includes, for example, policing the road networks, responding to firearms incidents, planning for emergencies and critical incidents.

# Foreword

## Cambridgeshire Police and Crime Commissioner Sir Graham Bright



“ The election of a Police and Crime Commissioner marked one of the biggest changes to the way in which our Police Service is managed for many years and I am delighted that I was chosen to be your Commissioner at the election. My first task was to take the Oath of Impartiality immediately after the count to signify quite clearly that my role was to represent the public and to hold the police accountable on behalf of the public in an independent and single-minded manner. I made the decision during the campaign that my independence on behalf of the public required me to have my office away from police headquarters in Huntingdon. I have, therefore, set up office at Cambourne to ensure that I am the face of the public and not of the police. Having said that, I have to say that I am impressed by the Chief Constable and his team and have found it very easy to work with them. I have had to take some very major decisions in the first few weeks of holding office. Obviously, the drafting of this Police and Crime Plan, which very much builds on last year’s Local Policing Plan, is one. I do intend to regularly review sections of the plan in consultation with the Chief Constable.

I did have a very difficult decision to take relating to the policing part of the council tax. Together with my Deputy, Brian Ashton, we soon realised that if we were to accept the proposal from the Government aimed at freezing the precept, we would be £500,000 short and this would multiply in the next three or four years. The decision to raise the precept, which is the equivalent of six pence per week for homes in the Band D category, has enabled us to balance the budget, to fund ten extra frontline police officers and to show a sustainable path ahead which I believe not only gives us the police numbers we require but sustains morale amongst all the staff.

It is my intention to continue to work with our strategic partners – Bedfordshire and Hertfordshire – and also to look to share some of our services such as human resources, I.T. and training with other neighbouring police forces. This would enable us to become more efficient and save money to meet the funding reductions that we will be facing as well as to keep our police numbers stable.

I have had to set up a completely new office and procedures following on from the old police authority. This has been a tough call and I have to thank all those staff who have had to help as well as the police force itself for accepting my new role. Thanks must go to the public for the understanding and support that I have received. I am very conscious that we have to, as members of the public, work with and alongside the police, to make Cambridgeshire a safer place in which to live. ”

## Key responsibilities of a Police and Crime Commissioner

The Commissioner, whose role is to strengthen the link between the police and communities, is also responsible for:

- Delivering an effective and efficient police force.
- Holding the Chief Constable to account for force performance, ensuring value for money and engaging with local people.
- Regularly engaging with the public to obtain their views on policing.
- Working with partners including local authorities, health services and the criminal justice system to tackle crime and disorder and set the Police and Crime Objectives for Cambridgeshire and Peterborough through the Police and Crime Plan.
- Being responsible for the police force budget and approving the policing element of the council tax.
- Awarding Police and Crime Reduction Grants to organisations who support the Police and Crime Objectives.
- Working with partners to ensure the efficiency and effectiveness of the criminal justice system in the police area.
- Hiring, and if necessary dismissing, the Chief Constable.
- Holding the Chief Constable to account for “the exercise of duties in relation to the safeguarding of children and the promotion of child welfare”.
- Holding the Chief Constable to account for the “exercise of duties relating to equality and diversity”.
- Commission local support services for victims of crime from 2014/15.

## Chief Constable Simon Parr

“ Transformation to make Cambridgeshire Constabulary even more open, accessible and responsive to the needs of people who live in, work in or visit the county while finding more financial savings is my focus in 2013.

The evolution of policing in Cambridgeshire, which began in 2010, must continue to meet my promise to deliver flexible and affordable policing that keeps people in Cambridgeshire as safe as possible. Technology can help to make us as responsive, efficient and effective as possible and is one of the keys to a sustainable future. The public must be able to contact us in ways that are modern and convenient to them. We will keep in touch with people in ways that suit them, without forgetting that as victims or witnesses of crime everyone deserves to be treated with sensitivity, integrity and respect.

We deal with people at very difficult times in their lives. We may be a service but there is much we can learn from the way businesses engage with their customers. People will notice changes. They should expect to do more for themselves, if they can.

This will be a year of innovation but one thing remains constant – the dedication of the officers and staff who work to meet the needs of the people we serve. The resilience of this frontline response is essential. I will continue to build partnerships with other forces, business and public sector partners to maintain this while continuing to make the savings needed.

Crime continues to fall and we continue to relentlessly target those who commit crime and transfer the fear of crime to criminals. We are never complacent and every action we take must continue to answer a single question – does this make people safer? ”



**Our Mission:**  
Creating a safer Cambridgeshire

**Our Vision:**  
To provide a first class policing service in which the public have total confidence

**Our Values:**  
Sensitivity, integrity, respect



# The people we serve

Cambridgeshire Constabulary polices the five Cambridgeshire district and Peterborough unitary authority areas through six coterminous policing command units.

Cambridgeshire and Peterborough have a diverse and rapidly growing population of an estimated 804,000 people.

Cambridge's population is increased during term times by the transient student population. More than 17,000 students attend the University of Cambridge and 9,000 students study at Anglia Ruskin University. Many more attend the city's language schools. The number of overseas visitors who were required to register with the police in the past year has increased by 36 per cent to 2,043. The majority were from China, Russia, Saudi Arabia, Columbia and Brazil.

The county, in particular Peterborough, Huntingdon and Cambridge, is home to a large number of London commuters who take advantage of lower house prices and the 50 minute train journey to the capital. On the flipside many of the county's workers live outside its boundaries and travel to work in the specialist industry, retail and service sectors – such as agricultural and food production businesses.

The two main conurbations of Cambridge and Peterborough together with market towns and rural farming areas present the police force with a wide range of policing challenges. Each area has its own individual policing needs.

Officers and staff working in rural areas are supported by their colleagues in specialist departments to tackle reports of theft of plant, farm machinery and diesel, hare coursing and now more commonly metal theft. Local policing teams are also helped by active local watch groups such as Countryside Watch. The policing needs of rural areas are constantly reviewed, particularly alongside any increase in reports of crime and disorder.

From managing the city centre night-time economies to tackling rural policing issues the Constabulary's officers and staff develop all-round policing skills.

## Migration

In Cambridgeshire 15.5 per cent of the population is of an origin other than white British, while in Peterborough that figure almost doubles to 29.1 per cent (an increase of 14.8 per cent since the 2001 Census). This is primarily made up of migrants from Central and Eastern Europe, Africa and the Middle East and Asia.

Cambridgeshire continues to see inward migration, which can pose problems as people adapt to new cultural lifestyles and laws. This makes some migrants vulnerable and they can become targets for exploitation. As people become settled, a critical mass is reached, which encourages further migration into the county. The key to ensuring cohesion and protection from vulnerability is early integration between existing and new communities. The Constabulary intends to work with partners to strengthen its understanding of migration patterns and to engage with new communities at the earliest opportunity.

Analysis of data from National Insurance Registrations suggests Cambridgeshire has among the highest numbers of migrant workers in the East of England, while the East of England ranks third in the country after London and the South East.

The number of languages spoken within Cambridgeshire and Peterborough now exceeds a hundred. This brings with it additional challenges for officers and staff when they are engaging with non-English speakers or dealing with them as victims, witnesses or offenders. The Constabulary has recruited multilingual PCSOs and strives to ensure recruitment reflects the demography of the county's communities.

The county also has long standing resident populations of Chinese, Polish, Italian, Indian, Pakistani, West African, African-Caribbean and Bangladeshi descent.

The changes to the European Union over the coming years will offer opportunities for other nationalities to visit, live and work within the county.

Cambridgeshire and Peterborough attract both transient and residential Gypsy and Traveller communities onto both private and public caravan parks. There are clear cultural distinctions between the Irish Traveller communities and the English Gypsy communities.

According to figures from Department of Communities and Local Government a quarter of the estimated 18,600 Gypsy



and Traveller caravans recorded in July 2011 were located in the East of England – the highest of any area in England and Wales. Of those caravans in Cambridgeshire and its neighbouring counties, 28 per cent were on unauthorised sites.

The Constabulary has identified the need to understand the impact migration has on criminality and community cohesion. Much work has been done to build trust and confidence in the police while also ensuring the law is upheld without exception.

## Vulnerable Adults

There are many people who, because of mental health or another disability, age or illness, are not as able as others to protect themselves from harm. The last year has seen the Constabulary progress its approach to the safeguarding of vulnerable adults. Officers and staff are working in partnership with colleagues from statutory and voluntary services through the Multi-Agency Referral Unit (MARU). This unit prevents duplication of effort between service providers and ensures the right information is made available to the professionals who need it. Within the MARU, cases are referred to the Safeguarding of Vulnerable Adults (SOVA) Team to assess the risk and discuss the case with safeguarding professionals. This will lead to an agreed multi-agency plan to protect the vulnerable adult in question.

The Constabulary and staff from the Office of the Police and Crime Commissioner have also helped shape the priorities set by both the Peterborough and Cambridgeshire Health and Wellbeing Boards in their Health and Wellbeing Strategies.

Mental Health is clearly a cross-cutting theme within policing and across the wider public sector. The issue permeates all areas of the criminal justice system. Promoting good mental health will reap rewards across the whole sector.

## Victim and Offender Needs Assessment

Cambridgeshire's first Victim and Offender Needs Assessment (completed in 2012) identified that in 2011 32,260 people became victims of crime. Of this number the majority of victims were aged between 16 and 65. Five per cent were aged 15 and under, while ten per cent were aged over 65. More than three quarters of all victims in 2011 were white British.

The assessment also identified people with mental health problems as:

- being more vulnerable to becoming a victim of crime; and
- overrepresented in offender groups.

It also revealed that:

- people with pre-existing mental health conditions who become victims of anti-social behaviour are more likely to have their symptoms exacerbated;
- many perpetrators of anti-social behaviour also have mental health problems and/or alcohol misuse issues.

Tackling anti-social behaviour is one of the Constabulary's priorities within Objective 3: Continue to tackle crime and disorder. (See page 18)

The Constabulary is committed to supporting victims of crime and transferring the fear of crime from those victims, and the witnesses who provide evidence, to those people who commit crime. Much work is being done to reduce the number of new offenders and the number of people re-offending.

There continues to be a focus on ensuring officers are able to use discretion, taking the most appropriate course of action in light of all the circumstances. In 2012, 17,000 people were arrested, a reduction of 15 per cent in comparison to the previous year. However we have seen a rise in positive justice outcomes where the arrested person is charged, cautioned or summonsed, from 64 per cent to 65 per cent. This reduction in custody numbers reflects officers using different disposal methods – such as restorative justice and interviewing people at home. This also frees up officer time.

The Cambridgeshire and Peterborough Probation Trust worked with 2,696 people commencing the serving of their sentence in the community during 2012. A quarter of these offenders were aged between 20 and 24. Just under a third were aged over 35. Of the 2,696 two thirds received a detailed assessment to look at their needs. The assessment identified that in 30 per cent of those needs assessments the offending behaviour was linked to drugs, while 42 per cent was linked to alcohol abuse.

This is recognised by the community safety partnerships across the county and is reflected in their strategic priorities.

The Constabulary is working with partner agencies to tackle the issue of re-offending through, for example, the Integrated Offender Management scheme.

# Community Engagement

Effective engagement is a vital part of our work. It is a statutory duty and a social responsibility to ensure we are responsive to the views of all people in Cambridgeshire and predictive of their needs.

Engagement was reviewed during 2011 and an engagement strategy written following consultation with staff and partners. It reaffirms the commitment of the Constabulary to be a responsive organisation.

The engagement strategy provides a framework for this while also giving area commanders the flexibility to tailor their work to fit the needs of the particular communities they serve. It is also more closely aligned to this Police and Crime Plan, ensuring all communication and engagement contributes to the work needed to meet the five Police and Crime Objectives.

## Engagement within local policing

- Engagement across the policing area will seek to meet the needs of the communities.
- Senior officers and staff will attend key strategic meetings.
- Local officers and staff will use a mix of engagement tactics. This can include street briefings, local surgeries and panel meetings.
- There will be greater use of social media including the force's Facebook page, E-cops service, YouTube channel and Twitter accounts:
  - @CambsCops
  - @FenCops
  - @FootyCops
  - @HuntsCops
  - @PboroCops
  - @RoadSafetyCops
  - @SouthCambsCops

## Locally-set People's Priorities

People who live and work in the county are able to suggest priorities for policing in their particular area. These 'people's priorities' are set at the neighbourhood panel meetings and enable people to have an ability to truly affect policing at a local level. The meetings also allow officers to highlight their achievements in tackling previously-set priorities in a publically accountable way.

## Corporate Performance

The Policing in Cambridgeshire (PIC) survey asks the views of approximately 3600 randomly chosen respondents per year: "What would you say is the one key issue that you would want the police to try and tackle as a priority in the neighbourhood where you live?" In the previous year, 28 per cent of respondents stated that there were no key issues in their area that they wished the police to tackle as a priority. Of those who did specify particular issues, 15 per cent highlighted speeding whilst eight per cent indicated parking. Furthermore, there remains a keen desire to see an increase in visible policing to provide reassurance to Cambridgeshire's communities.

Victim surveys are conducted by telephone on a monthly basis to establish the level of satisfaction with the service received. In the 12 months to December 2012, 85.1 per cent of victims of burglary, vehicle and violent crime were satisfied with the service received from the Constabulary.



## Pledges from the Police and Crime Commissioner

**Voice of the people** – My role is to be the voice of the people, not the police. Members of the public can speak to me face to face at my regular surgeries; I will be using their feedback to help me to continually support and challenge the provision of policing in Cambridgeshire. I will respond to your letters and emails and want you to share your experiences of policing with me.

**Engagement Outreach Worker** – An engagement outreach worker, initially for Peterborough and Fenland and then for the south of the county and Cambridge, will enable me to learn more about what the public need and want.

**Working in partnership** – I will also be keeping in touch with colleagues working for partnership agencies through formal and informal meetings.

## Dealing with Complaints

### Cambridgeshire Constabulary

#### The Constabulary deals with:

- All complaints against police officers (below the rank of Chief Constable) and all police staff (including Police Community Support Officers) and members of the Special Constabulary;
- General complaints regarding the provision of the policing service in Cambridgeshire.

For issues where a simple resolution can be achieved a local supervisor will usually deal with the complaint. More serious matters are referred to the Professional Standards Unit who oversee the complaints process. In some cases matters will be referred to the Independent Police Complaints Commission.

Complaints can be reported by letter, telephone, email and in person at a police station.

In 2010/11 there were 455 cases investigated and this dropped to 354 cases in 2011/12. In the year 2012/13 there has been 272 recorded cases from April 2012 to January 2013.

### Office of the Cambridgeshire Police and Crime Commissioner

#### The Commissioner:

- Deals with complaints against the Chief Constable; and
- Monitors the handling of complaints against the Constabulary. However concerns on specific individual complaints should be directed either to the Constabulary's Professional Standards Unit or the Chief Constable.
- Complaints can be reported by letter, telephone and email, in some cases an appointment can be made with the Police and Crime Commissioner.

#### The Chief Executive:

- Deals with complaints against the Police and Crime Commissioner relating to his policies or practice, including access to information under the Publication Scheme, the Deputy Police and Crime Commissioner and members of staff working in the Office of the Police and Crime Commissioner.

Complaints must be made in writing, although contact can initially be made by telephone.

### The Police and Crime Panel

- Deals with complaints relating to the conduct of the Police and Crime Commissioner and their Deputy.

## Integrity

Upon acceptance of his post Sir Graham Bright signed an Oath of Impartiality which is detailed below:

### Police and Crime Commissioner's Oath of Impartiality

"I Sir Graham Bright of Cambridgeshire do hereby declare that I accept the office of Police and Crime Commissioner for Cambridgeshire.

- In making this declaration, I solemnly and sincerely promise that during my term of office:
- I will serve all the people of Cambridgeshire in the office of Police and Crime Commissioner.
- I will act with integrity and diligence in my role and, to the best of my ability, will execute the duties of my office to ensure that the police are able to cut crime and protect the public.
- I will give a voice to the public, especially victims of crime, and work with other services to ensure the safety of the community and effective criminal justice.
- I will take all steps within my power to ensure transparency of my decisions, so that I may be properly held to account by the public.
- I will not interfere with the operational independence of police officers."

### Role of Police and Crime Panel

Cambridgeshire's panel is made up of 11 elected councillors and two co-opted members. The panel acts as the Police and Crime Commissioner's critical friend providing support and challenge. Its responsibilities include: reviewing the policing part of the council tax, the draft Police and Crime Plan and annual report. The panel must also approve or veto new chief constable appointments. Find out more about the panel by visiting: <http://democracy.peterborough.gov.uk/mgCommitteeDetails.aspx?ID=543>

# How we developed the Police and Crime Plan

The Police Reform and Social Responsibility Act 2011 places a responsibility on Police and Crime Commissioners to issue a Police and Crime Plan within the financial year they are elected. Commissioners must keep this plan under review and may at any time vary the plan, or issue a new plan. Commissioners must consult Chief Constables on their draft plans before they are sent to the Police and Crime Panels for consideration.

This plan will run for the whole of Sir Graham Bright's term of office (election will be in May 2016), and will be subject to regular reviews.

The plan's objectives are informed and influenced by a range of factors which are detailed over the following pages.

## 1. Cambridgeshire Constabulary's Strategic Assessment

This looks at previous, current and emerging trends in criminal and related activity. This information is then used to identify long-term risks to the people of Cambridgeshire and Peterborough which for 2013/14 are:

- Anti-social behaviour
- Burglary
- Child sexual exploitation
- Domestic abuse
- Drug misuse
- Organised crime

The Constabulary has also identified the need to understand the impact migration has on criminality and community cohesion.

## 2. Community Safety Partnership Priorities

### Peterborough

One continuing target to reduce the number of victims of crime by 10 per cent in the three years 2011-14. This will be delivered through a number of themes:

- Vulnerable people and groups
- Anti-social behaviour /quality of life and road safety services
- Integrated Offender Management
- Domestic abuse
- Reducing the harm caused by substance misuse

- Dwelling burglary
- Violent crime linked to the night-time economy.
- Racially aggravated offences and hate crime
- Sustainability, performance, value for money and communication

### Fenland

The Fenland Community Safety Partnership targets have been developed to reduce total crime figures across the district, focussing on the following themes:

- Anti-social behaviour.
- Alcohol related crime
- Acquisitive crime
- Children and Young people

Domestic abuse, Integrated Offender Management and substance misuse run throughout the above four themes.

### Cambridge City

- Reducing alcohol related violent crime
- Reducing anti-social behaviour – focusing on anti-social behaviour linked to people who misuse alcohol or drugs and/or who suffer from mental ill-health.
- Responding to emerging trends of victim-based acquisitive crime – including personal robbery, dwelling burglary, theft from a motor vehicle, theft of a pedal cycle and theft from person.

### East Cambridgeshire

As a partnership we aim to work together to:

- Challenge crime and the fear of crime
- Challenge anti-social behaviour
- Challenge domestic violence

### South Cambridgeshire

- Tackling anti-social behaviour and supporting troubled families
- Preventing and reducing crimes against businesses
- Shaping and supporting new growth, including taking account of its impact on existing communities.
- Committing support and appropriate resources to the Integrated Offender Management scheme in Cambridgeshire.
- Supporting work to reduce domestic abuse

## Huntingdonshire

- Violent crime including domestic violence
- Anti-social behaviour focusing on the individuals, families and groups who are involved with, or committing this crime type.
- Support of the development of the Integrated Offender Management Scheme

### 3. Criminal Justice Board Priorities

The Cambridgeshire Criminal Justice Board (CCJB) formally brings together the Constabulary's senior officers, Her Majesty's Court & Tribunal Service, Crown Prosecution Service, Youth Offending Teams, the National Offender Management Service (NOMS – incorporating Cambridgeshire Probation Area and the Prison Service), Victim Support and the Legal Services Commission. This provides a 'joined up' criminal justice system aimed at being effective and efficient. Collective focus is being given to protecting the public, reducing re-offending and improving the service to victims and witnesses. The criminal justice system is undergoing unprecedented reform and modernisation, implementing the creation and transmission of electronic evidence throughout the criminal justice system, aiming at delivering value for money. Co-operation between the local criminal justice agencies has increased since the creation of the CCJB. The sharing of the CCJB priorities, by engaging the wider stakeholders involved in delivery, through combined planning approaches has co-ordinated strategies and established responsibilities.

### 4. Health and Wellbeing Strategies for Peterborough and Cambridgeshire

Within 2012 both Cambridgeshire and Peterborough's Shadow Health and Wellbeing Boards have produced Health and Wellbeing Strategies. These documents identify the health and wellbeing priorities which meet the needs of the local populations.

#### Cambridgeshire Priorities

- Ensure a positive start to life for children, young people and their families.
- Support older people to be independent, safe and well.
- Encourage healthy lifestyles and behaviours in all actions and activities while respecting people's personal choices.
- Create a safe environment and help to build strong communities, wellbeing and mental health.
- Create a sustainable environment in which communities can flourish.
- Work together effectively.

## Peterborough Priorities

- Ensure that children and young people have the best opportunities in life to enable them to become healthy adults and make the best of their life chances.
- Narrow the gap between those neighbourhoods and communities with the best and worst health outcomes.
- Enable older people to stay independent and safe and to enjoy the best possible quality of life.
- Enable good child and adult mental health through effective, accessible health promotion and early intervention services.
- Maximise the health and wellbeing and opportunities for independent living for people with life-long disabilities and complex needs.

### 5. Strategic Policing Requirement (SPR)

The Strategic Policing Requirement describes the national responsibilities police forces have and the expectations on how chief constables and police and crime commissioners will meet these national needs.

### 6. Government Strategies and Legislation

Many relevant strategies and pieces of new legislation across a wide range of themes have been considered in the writing of this plan.

### 7. Home Office Business Plan 2012-15

Empower the public to hold the police to account for their role in cutting crime

- Free up the police to fight crime more effectively and efficiently
- Create a more integrated criminal justice system
- Secure our borders and reduce immigration
- Protect people's freedoms and civil liberties
- Protect our citizens from terrorism
- Equal treatment and equal opportunity



# Police and Crime Objectives for a safer Cambridgeshire

## 1. Maintain local police performance

This objective is set to ensure that the Constabulary considers performance in the widest sense, rather than being constrained by numerical targets. The emphasis is on delivering a better service with less money through redesigning how policing is delivered, collaborating with Bedfordshire and Hertfordshire forces and focusing on the Police and Crime Objectives set. The Constabulary has improved its performance from the previous year, with increases in victim satisfaction from 84.8 per cent to 85.1 per cent and in public confidence from 68.6 per cent to 71.4 per cent.

### Call handling

The Constabulary strives to continually improve its call handling processes. In December 2012, over 95 per cent of emergency calls were answered within 10 seconds and in excess of 90 per cent of non-emergency calls were answered within 30 seconds. The establishment of an Incident Review Team focussing on the resolution of non-emergency incidents together with the continued provision of both home and police station appointments helps to release officers to respond to emergencies.

### Making the best use of resources

#### Special Constabulary

Special constables are an integral part of modern policing and the Constabulary currently has 267 officers. Almost 40 per cent have Independent Patrol Status and the majority are deployed by local area commanders. Special constables also work within training departments, economic crime, rural policing and public protection.

In 2012 these officers provided almost 70,000 duty hours covering more than 7,000 duties. They were instrumental in supporting the Olympics at Cambridge Airport where dignitaries were arriving for onward travel to London for the Games.

Cambridgeshire special constables, along with colleagues in the eastern region, received a team award for mutual aid in 2012 in the National Special Constabulary and Police Service Volunteers Awards. The support they all provided has saved more than £223,000 for police forces across the region.

#### Police Support Volunteers

Police Support Volunteers (PSVs) represent a significant opportunity to increase the capacity and capability of the Constabulary and to increase the trust and confidence of the public in its police.

This is not about replacing police staff or giving volunteers police powers. It is about asking well motivated local people to work directly with the Constabulary in helping to deliver the best outcomes for local communities. This work will be built upon over the life of this plan. This position is entirely supportive of the government's drive for active citizens as reflected in ACPO's 'Citizens in Policing' programme. Volunteers currently work within a wide variety of roles.

The Office of the Police and Crime Commissioner manages 40 people who act as volunteers for the Independent Custody Visitors' Scheme, checking on the welfare of detainees in the Constabulary's cells.

#### Watch Schemes

The Constabulary supports a number of watch schemes which provide an invaluable service as additional eyes and ears, and also by ensuring information is shared among local communities. Neighbourhood Watch, Countryside Watch, Boat Watch, SpeedWatch and local business against crime schemes all contribute to this.

#### Community Safety Accreditation Scheme (CSAS)

The Community Safety Accreditation Scheme (CSAS) enables the Chief Constable, under the Police Reform Act 2002, to confer powers to the employees of appropriate external organisations. The accredited persons, or APs, as they are known, are recognisable by the CSAS emblem on their uniform.

CSAS powers are conferred to address local issues such as disorder, road safety and other low level offending and to improve community safety. All schemes are managed through formal protocols with the Constabulary and are subject to review.

There are currently three schemes in Cambridgeshire with a total of 55 APs; 25 are security staff at Addenbrooke's Hospital, the remaining 30 are from two Traffic Management Companies.

CSAS offers opportunities for greater community safety by extending the range of policing resources.

## Local Policing

The challenge for the forthcoming year is to maintain the performance of the Constabulary by tackling crime and maintaining the standards of professionalism, integrity and confidence in the services we deliver. Despite the budgetary constraint the Constabulary will continue to focus on those areas which local people say causes them most harm.

The local policing delivery model is designed around existing local authority and community safety partnership boundaries and created six local policing areas: Peterborough, Fenland, Huntingdonshire, East Cambridgeshire, South Cambridgeshire and Cambridge City.

Local policing is based on the principle of officers and police staff being dedicated to their local district, understanding their communities and being visible and responsive to the local demands. This structure ensures that the most appropriate resource is deployed, and that areas are supported by specialist teams to ensure quality investigations and resolutions. The traditional barriers between investigation, response and neighbourhood policing have been removed so that 180 PCSOs, 742 constables together with special constables form local policing teams under the leadership of the six area commanders. A project to review the role of PCSOs within Cambridgeshire Constabulary will be carried out in 2013. The work will look at how the PCSO role can best serve the needs of the public and the organisation in the future.

**OUTCOME: A policing model which provides better local policing, effective responses and uses resources efficiently.**

### ACTIONS

- **Continue a policing style based on threat, harm, risk and opportunity.**
- **Support, and develop with partners, initiatives which promote community involvement in policing.**

The current climate reinforces the need to extend the policing family. The Constabulary will continue to develop innovative ways of including the community in delivering policing, both through statutory partners and increased engagement with voluntary, faith and community groups. The support these groups can provide is invaluable and enables the Constabulary to deliver a truly locally influenced service.

**OUTCOME: Enhanced local policing, responding to local priorities through close working relationships with communities and volunteers.**

### ACTIONS

- **Develop the contribution from, and feedback to Watch schemes.**
- **Provide effective engagement processes to identify local priorities.**
- **Maintain the Community Safety Accreditation Scheme in traffic management and community policing.**

### MEASURES OF SUCCESS

- **An increase in the percentage of local people who feel the police are dealing with issues of greatest concern in their area as measured by a local engagement survey.**
- **An increase in the percentage of victims of crime who are satisfied with the overall service provided by the police as measured by a local satisfaction survey.**
- **Achieve and maintain 300 special constables.**





## Pledges from the Police and Crime Commissioner

**Call handling** – I want to see a better and faster response to all telephone calls, not just 999 calls. The aim should be to answer every call in 30 seconds.

**Special Constables** – I want to see their numbers increased and would like to personally encourage people to volunteer.

**Local Policing** – We must meet local needs. Different local communities face different local problems; rural crime for example is no less important than what happens in the towns and cities. Policing cannot be one size fits all. The police should focus on the individual needs of each community and see that the resources allocated are delivering positive outcomes.

**Working in partnership** – There is a need to champion local initiatives between the police, local councils, including the parishes, the voluntary sector and all those working to reduce crime and build safer communities. In particular I want to encourage more people to get involved with local Neighbourhood Watch groups. I will be supporting Neighbourhood Watch in 2013/14 with a grant to enable them to play an even more active part in improving community safety.

**Hold to account** – I intend to properly hold the police to account with a genuine public partnership.

## 2. Deliver policing within the available budget

Her Majesty's Inspectorate of Constabulary (HMIC) has reported that the Constabulary is efficient in that it has the fifth lowest cost for its services in the country, the second lowest workforce, and yet has achieved a six per cent reduction in crime<sup>[1]</sup> The Constabulary has the fourth lowest number of police officers per head of population and the fifth lowest number of police staff. Despite this low funding, the Constabulary detects 30 per cent of recorded crimes.

### 2012/13

Cambridgeshire	Crime per 1000 people	Victim Satisfaction <sup>[2]</sup> with police service	Cost of policing per head of population	Workforce per head of population
National ranking (out of 43)	28th (mid table)	22nd (mid table)	5th lowest	2nd lowest

The budget for 2013/14 has been balanced by making savings of £3.7 million. The challenge remains to identify further savings of around £7.3 million in the period to 2016/17 and ensure the local policing capability is maintained.

The reduction in police officers, other than those in the rank of constable, will be controlled by recruitment and retirement and this is not predicted to be concluded until well into 2014.

While the budget constraints define the parameters within which the Constabulary must deliver a service, it has not been a limiting factor in ensuring the service provided is the best it can be. In the period February 2012 – January 2013 85.7 per cent of people were satisfied with the service they received from the Constabulary, which demonstrates improved working practices.

### Balancing the Budget

There are three strands which will enable the Constabulary to deliver policing in Cambridgeshire over the next four years:

- Continuous improvement
- Strategic collaboration with other forces or local authorities
- Enhanced partnership working.

### Continuous Improvement

To protect the front line the Constabulary will continue to provide a leaner, less bureaucratic and more efficient service through a process of continuous improvement. Work is being undertaken to better exploit existing IT systems; this will provide the opportunity to automate and improve the

flow of information across the Constabulary. This will get the information to the officer on the beat when they need it. It will also provide the opportunity for the public to digitally access the police. This work is called Programme Metis.

This programme will address the need for a three-force collaborative platform for sharing information and reduce the Constabulary's dependence on paper. It will also link with pre-existing initiatives such as the multi-force mobile data project Project Athena which will provide an ICT system to streamline crime and custody processes.

Alongside this work business areas, such as the Public Protection Department and Multi-Agency Referral Unit, are being evaluated to ensure they are delivering the most effective service possible.

### Strategic Collaboration

Work will continue with local, regional and national partners to maintain the momentum on collaboration.

It will be ensured that any work not only enables the budget to be balanced, but also successfully contributes to the delivery of an efficient and effective police service while protecting local policing.

Building on historical success, future collaboration across operational and organisation support services will be used to generate significant savings.

While at its heart collaboration is about saving money it must also deliver equal or improved effectiveness and resilience for forces compared to what they could deliver on their own.

1 Recorded crime by police force area, English region and Wales, percentage change between 12 months to September 2011 and September 2012.

2 Victims of burglary, vehicle crime and violent crime

## Estates

The Estates Department has carried out an analysis of all sites used by officers and staff in each new locality team. This process identifies where savings can be made from properties which are under used. The team is working with partners to look at opportunities for shared resources – both with officers and staff moving into partner-owned premises and the sub-letting of unused space in police-owned buildings. In Peterborough this is part of the ‘Green Shoots’ initiative, in Cambridgeshire it is called ‘Making Assets Count’.

In 2012 the police opened a new facility at the John Mansfield Centre in Dogsthorpe, Peterborough. The estates department continues to bid for funding from third parties such as developers, and for shared premises to support the larger new communities.

## Enhanced Partnership Working

An effective policing service will meet the needs of local communities, whilst also being able to support the national demands of the Strategic Policing Requirement. The six district-based statutory community safety partnerships bring together the police, local authorities, fire and rescue, health, probation and representatives from other local statutory and voluntary agencies to tackle issues of crime and disorder. These partnerships come together at a county-level at the Cambridgeshire County Community Safety Board.

This wider partnership working will be strengthened over the life of this plan by the Police and Crime Commissioner who has a wider remit for community safety. He is also responsible for the allocation of the Community Safety Fund (see page 26).

The Office of the Police and Crime Commissioner has been working with the Health and Wellbeing Boards to develop the action plans needed to achieve their strategic priorities. It is clear these priorities will only be achieved if all agencies work together.

The Commissioner also has a responsibility to ensure an efficient and effective criminal justice system.

**OUTCOME:** High standards of local policing are sustained within the budget available through the most effective use of resources.

## ACTIONS

- **Maintain engagement to enhance partnership working.**

## MEASURES OF SUCCESS

- **Manage services within the approved budget for 2013/14 of £131.579 million.**
- **Demonstrate progress toward making budget savings of £7.3 million in the period to 2016/17.**

## Pledges from the Police and Crime Commissioner



**Visible policing** – I will give priority to frontline and as much visible policing as possible. Money saved through efficiencies should go to protecting the frontline.

**Increased collaborative working** – I intend to improve efficiencies and make cost reductions by more co-operation with neighbouring forces over and above the Bedfordshire, Hertfordshire and Cambridgeshire Strategic Alliance.

# 3. Continue to tackle crime and disorder

The challenge is to achieve this goal within the budgetary constraints. There will need to be a significant emphasis on working with communities, both in terms of tackling the issues which have the most impact on their lives, but also in working with them to make our communities safer.

Crime has fallen by six per cent, which means almost 3,000 fewer victims of crime. This has been achieved by focussing on those who persist with a life of crime and holding them to account, and by ensuring support and diversion programmes are available.

Surveys<sup>[3]</sup> show only 1.3 per cent of the county's population feels there is a high level of anti-social behaviour in their area. The survey of local residents also shows that 36 per cent have concerns about rubbish and litter, 16 per cent about drug misuse and 24 per cent about drunken rowdiness.

The Constabulary's response to incidents of anti-social behaviour is no different to that for reports of crime. Resources are deployed according to the vulnerability of the victim. The challenge is to continue the recent good performance and, where possible, drive crime and disorder to lower levels, transferring the fear of crime from the law abiding public to those who persistently commit crime.

The Constabulary will improve the links between the Economic Crime Unit and acquisitive crime activity to improve its ability to identify and seize assets. Based on the strategic assessments from the Constabulary and the six community safety partnerships, the focus will be on tackling the following key areas:

- Anti-social behaviour
- Burglary
- Child sexual exploitation
- Domestic abuse
- Drug misuse
- Organised crime

The Constabulary will continue to make effective use of restorative justice which balances the concerns and rights of victims without the need to criminalise offenders unnecessarily. It also is a cost effective tactic which helps maximise the operational visibility of officers.

## MEASURES OF SUCCESS

- **Victim based crime is reduced over the next 12 months.**

3 Policing in Cambridgeshire survey 2012/13

## Tackling Anti-Social Behaviour

Tackling anti-social behaviour continues to be a policing priority within this objective. The police service recognises the impact that repeated and targeted incidents of anti-social behaviour can have on individuals and local communities. The Constabulary commits to working actively with other agencies to co-ordinate an effective response to anti-social behaviour. It will consider a wide range of civil and criminal action to deliver sustained improvement in local communities. Key to this is ensuring agencies share information to help identify those who suffer repetitive incidents of anti-social behaviour, the most vulnerable individuals, and locations.

**OUTCOME: An effective police and partnership response is provided to protect individuals and communities from the harm caused by anti-social behaviour.**

### ACTIONS

- **Develop meaningful information sharing mechanisms with partners to identify vulnerable victims.**
- **Ensure effective use of information and community feedback informs resource deployment (patrol plans).**
- **Ensure an appropriate framework exists to manage and prioritise anti-social behaviour cases.**

**OUTCOME: Incidents of anti-social behaviour are dealt with to the same standard as criminal investigations, ensuring those responsible are effectively held to account.**

### ACTIONS

- **Support partners to make innovative use of civil remedies and injunctions to reduce harm.**
- **Make positive use of media opportunities to influence perceptions of anti-social behaviour.**

## MEASURES OF SUCCESS

- **Maintain the low levels of perceived anti-social behaviour.**
- **The level of anti-social behaviour does not increase over the next 12 months.**

The majority of community safety partnerships have identified the connection between alcohol and both anti-social behaviour and other types of criminality as a priority. Whilst this is not prioritised specifically within this plan, the issue of alcohol misuse features in many of the priorities identified. The Constabulary will work with the partnerships to make effective use of licensing legislation, preventative orders, and will support agencies contributing to tackling this issue.

## Dwelling Burglaries

Everyone wants to feel safe and secure in their home, but a proportion of criminals continue to steal from people's homes. Encouraging new housing developments to adopt the 'Secured by Design' specifications will assist in preventing this type of crime but the eyes and ears of local residents and watch schemes will help to create a hostile environment for offenders.

**OUTCOME:** A reduction in the number of dwelling burglaries.

### ACTIONS

- Implement overt prevention initiatives with partners.
- Target those who persist in committing burglary offences.
- Develop teams of expertise.
- Establish effective predictive and response mechanisms.
- Enhance forensic opportunities to identify offenders.

### MEASURES OF SUCCESS

- Reduction in the number of dwelling burglaries.
- Improved detection rate<sup>4</sup>.
- Increase in percentage of victims who were satisfied with the service provided by police.

## Organised Crime

Organised crime can provide a driver for many types of criminality, blighting the lives of communities. The Organised Crime Management Group, chaired by the Head of Centralised Intelligence Bureau and attended by all key stakeholders, helps disrupt active organised crime groups, including those involved in supplying controlled drugs.

The Constabulary is also committed to tackling this problem through the support of the Eastern Region Specialist Operations Unit (ERSOU) and other partner agencies, disrupting those intent on bringing crime to the county while ensuring that assets gained through their criminality are also removed.

There will be a clear thread running from local neighbourhood policing through to our serious and organised crime teams and beyond. This will be managed through the Centralised Intelligence Bureau, ensuring that what impacts on communities is considered in light of the broader understanding of organised criminality and local needs. As crime groups are identified and disrupted, the Constabulary will work with a variety of agencies to help make Cambridgeshire a hostile place for organised crime.

**OUTCOME:** At least 75 per cent of all identified crime groups will be the subject of disruption activity. The Constabulary will aim to increase the volume of assets removed from organised crime groups active in the Constabulary area.

### ACTIONS

- Improve the understanding of organised crime groups within the county.
- Improve communications between the Constabulary, including the Investigations Directorate and affected communities.
- Work with partners to ensure unenforced assets are removed from those guilty of crime.
- Work with partners to effectively identify and target those engaged in organised crime.

### MEASURES OF SUCCESS

- Reduction in the total harm caused by Organised Crime Groups operating within Cambridgeshire.
- Increase the volume of assets removed from criminals.
- Increase the value of assets removed from criminals.

<sup>4</sup> This includes community resolutions, restorative justice and other out of court disposals.

## Drugs Misuse

The National Drugs Strategy describes the police's responsibility to address the market availability, whilst other agencies are directed to focus on demand and recovery. The Constabulary will focus on drug misuse which fuels other types of crime or has a significant impact on local communities. It is recognised that those involved in drug misuse can succumb to a myriad of problems. The new drug services provision across the county will seek to address these, often in conjunction with the Integrated Offender Management scheme.

**OUTCOME:** Communities feel reassured that drug misuse impacting on their communities is being tackled.

### ACTIONS

- Identify local areas where drug misuse is of concern to communities.
- Work with partners to implement preventative initiatives, through community safety partnerships, aimed at those most vulnerable to drug misuse.
- To ensure effective response mechanisms to local concerns.

### MEASURES OF SUCCESS

- Reduction in the percentage of respondents who consider drug misuse to be a problem in their area.

## Pledges from the Police and Crime Commissioner



**Anti-social behaviour** – The effects of anti-social behaviour can be far more wide reaching than other offences. It can damage the quality of life of a whole community. It must be systematically tackled

**Burglary** – All burglaries should be investigated by the police within an appropriate time of the offence taking place. We need to catch burglars. I will be monitoring burglary detection rates.

**Drugs** – I am supporting work with partners to tackle drugs misuse and associated crimes.

# 4. Keeping people safe

The Constabulary remains committed to keeping the most vulnerable in our communities safe from harm, particularly those who are vulnerable to domestic abuse. The Multi Agency Referral Unit (MARU), established with Peterborough City Council and Cambridgeshire County Council co-locates domestic abuse and child protection services for Cambridgeshire, and Adult Services for Peterborough. Work is on-going to bring more partners into the unit. This unit will ensure that the right support is provided to the right victims. In addition harm reduction will be delivered by Integrated Offender Management and violent or sex offenders will be managed through the Multi Agency Public Protection Arrangements (MAPPA).

## Domestic Abuse

Domestic abuse accounts for 28 per cent of all violent crime within Cambridgeshire and Peterborough. This year more than 11,300 domestic abuse incidents and crimes were reported. In 2012/13 many more of those victims received ongoing support from local voluntary agencies than in previous years. The Constabulary's Public Protection Department will tackle this complex and challenging area of crime, increasing the confidence of victims to contact the police. In addition the staff will offer a specialist service for those victims of honour-based violence.

**OUTCOME:** The most vulnerable individuals are protected from abuse through the provision of a police and partnership response that meets the needs of the individuals and challenges the behaviour of offenders.

## ACTIONS

- Develop and deliver joint marketing strategies, reaching relevant communities.
- Maximise opportunities for partners to use civil remedies.
- Continue to make use of the perpetrator program for offenders of domestic abuse.

## MEASURES OF SUCCESS

- Improvement in the ratio of reported incidents of domestic abuse to prosecutions.
- Increase in detection rate for domestic abuse crimes.

## Integrated Offender Management (IOM)

A key to keeping communities safe and free from crime is to ensure that there is a clear focus on those who commit the most crime. The Integrated Offender Management programme is a structured and co-ordinated approach to reduce the re-offending of those individuals whose offending behaviour causes the most harm to their communities. The Constabulary has, with other statutory bodies, established a team to manage a cohort of offenders who cause most harm to the community.

Police resources dedicated to IOM are co-ordinated through the harm reduction branch of the Public Protection Department. Resources are dedicated to working with high demand families through the Family Intervention Project and Together for Families in Cambridgeshire and Connecting Families at Peterborough.

A multi-agency performance framework will report on the effectiveness of IOM in reducing the volume and seriousness of re-offending and identify the effectiveness of the interventions used.

**OUTCOME:** Offenders who are engaged on the scheme reduce their offending and the seriousness of that offending and offending behaviour is addressed at the earliest opportunity to minimise the harm to the public.

## ACTIONS

- Explore effective options for geo-tagging of offenders.
- Identify software which enables multi agency case management.

## MEASURES OF SUCCESS

- Reduce the percentage of offenders who re-offend within the 12 month follow-up period after discharge from the scheme.
- Limit the number of people who commit offences whilst on the scheme.

## Vulnerable People

Victims and witnesses look to the police to help keep them safe and guide them through the criminal justice process. The Constabulary has established specialist investigators who work alongside adult social care workers to ensure that the best evidence is captured from those who are vulnerable or have specific needs. The Constabulary endorses the Code of Practice for Victims of Crime and will continue with a victim-focussed approach in the delivery of its service. In particular the Constabulary will focus on:

- Child sexual exploitation
- Hate crime

## Child Sexual Exploitation

The country has seen a number of high profile child sexual exploitation cases in the last three years. These cases have not only damaged the victims concerned but also the local communities, fracturing integration and cohesion.

### ACTIONS

- **Implement the Association of Chief Police Officers (ACPO) Child Sexual Exploitation plan.**
- **Develop a better understanding of the risks of child sexual exploitation within the county.**
- **Work with partners to help protect the children and young people most at risk from this type of crime.**

## Hate Crime

Hate crime is unique as it is about crimes committed against people because of who they are. It can have a significant impact on victims, both emotionally and in their confidence with the police. The Constabulary has strived to improve reporting processes to encourage people to report hate crimes. Performance in this area cannot be measured in purely quantitative terms, but we have seen detection rates of 50 per cent and satisfaction of 72 per cent. The Constabulary recognises that the majority of victims of hate crime are likely to be repeat victims, even if they have not contacted the police before.

### ACTIONS

- **Promote the True Vision third party reporting scheme.**
- **Develop partnership initiatives to promote the reporting of hate crime.**

### MEASURES OF SUCCESS

- **Increase the satisfaction rate of victims of racist incidents.**

## Pledges from the Police and Crime Commissioner



**Taking a preventative approach** – Prevention and early intervention is key with persistent offenders and troubled families.

**Young people** – I am committed to supporting work with young people to divert them away from a life of crime.



# 5. Maintain the resilience of protective services

The term protective services relates to a number of areas of police activity which are aimed at protecting the public from serious harm:

- major crime investigation
- organised crime
- counter terrorism
- critical incident handling
- civil contingency planning
- domestic extremism
- firearms
- policing the strategic road network
- protecting vulnerable people
- public order

One assistant chief constable leads the protective services for the Cambridgeshire, Bedfordshire and Hertfordshire police forces.

The Constabulary will ensure that it is able to deliver the specialist skills where they are needed, both to support local policing, but also to meet national needs, as described by the Strategic Policing Requirement. This document describes how chief constables and police and crime commissioners need to ensure their forces' national responsibilities are fulfilled in being able to tackle threats which extend beyond local boundaries, such as public order and terrorism. Major events such as the Queen's Diamond Jubilee celebrations and the 2012 Olympic and Paralympic Games were examples where the Constabulary met national requirements.

The Government Cyber Crime strategy reflects the significance of crime through the internet, both in terms of fraud, but also the protection of vulnerable people. The Constabulary will explore regional or collaborative capability in respect of cyber-crime, reflecting direction from the Police Central e-crime Unit (PCeU). The focus will be on achieving resilience through collaboration.

## Policing the Roads

The Constabulary will, through a careful mix of enforcement, education, engagement and technology, continue to seek to keep people safe on our roads, whether a pedestrian, cyclist or motorist, and deny criminals the use of them. The full range of legislation which ensures the safety of our roads will be used in partnership with other agencies.

### ACTIONS

- **Target illegal drivers and deny criminals the use of the roads by making best use of Automatic Number Plate Recognition.**
- **Reduce road traffic casualties by increasing the number of diversionary and education courses offered to drivers in line with National Driver Offender Scheme.**
- **Participate in national, regional and local road safety campaigns and initiatives such as BikeSafe. Support charities such as the Road Victims Trust.**

### MEASURES OF SUCCESS

- **Reduction in the number of people killed or seriously injured in road traffic collisions.**

**OUTCOME: The Constabulary is resilient in all areas of protective services, managing local demand with the ability to support national requirements.**

## Tackling Extremism

The Constabulary will, with the collaborated unit, deliver the prevent strand of the Government's counter terrorism strategy (CONTEST) which describes how all forms of extremism can undermine the stability of the country. This engagement with the community will continue throughout the forthcoming year. In addition, the Constabulary will work with the National Counter Terrorism Security Office to help protect vulnerable locations.

**OUTCOME:** The Constabulary, local partners and communities work together to understand the impact of extremism on communities and individuals, helping to support those individuals who are vulnerable to recruitment by violent extremists and increase the resilience of communities to violent extremism.

### ACTIONS

- To deliver the prevent strand of national counter terrorism strategy with partner agencies and communities to identify and close knowledge gaps around extremist ideologies.
- Dedicate resources to work with and provide expert advice and guidance to partners and communities identified as being vulnerable to extremism.
- Work with partners to develop and implement an appropriate intervention and support mechanism to individuals vulnerable to violent extremism.

# Appendix 1 – Finances

## The Budget

- The total budget the Police and Crime Commissioner is responsible for allocating is £131.579 million for 2013/14.
- This includes a Community Safety Fund (CSF) totalling £928,000. This funding was previously made up of a number of central Government grants which supported the work of community safety partnerships and other services such as drug and alcohol and youth offending. In 2014/15 the CSF will become part of the general Formula Grant Allocation.
- Savings of £3.7million have been found to balance the budget for 2013/14. Further reductions in spending estimated at £7.3million will be required by 2016/17.
- Careful consideration was given to the pros and cons of accepting the 2013/14 council tax freeze grant. However it was decided to decline this grant on the basis that it would lead to a further funding shortfall of £500,000 in 2015/16.
- Cambridgeshire's spending on policing was the fifth lowest in the country in 2012/13 per head of population; a dramatic decrease in budget could have a profound impact on the performance of policing in Cambridgeshire.
- Having made significant budget reductions the Commissioner proposed a 1.96 per cent council tax increase to the Cambridgeshire Police and Crime Panel to balance the budget. The Panel agreed to the Commissioner's proposal on February 7, 2013 along with the rest of the budget. The increase amounts to six pence per week for a Band D property (from £174.51 to £177.93 per year).
- This increase will balance the public's expectations of police visibility with the affordability of a below inflation council tax increase. The Commissioner has pledged to ensure value for money.

## The Workforce

- 1,349 Police Officers (988 dedicated to local policing)
- 180 Police Community Support Officers
- 833 Police Staff (including 9.8 FTE Office of Police and Crime Commissioner staff)
- 267 Special Constables and still recruiting

## Workforce Projections

Police Officers	2012/13		2012/13		2013/14	
	Original estimate		Revised		Estimate	
	FTEs	£'000	FTEs	£'000	FTEs	£'000
Local Policing	986.4	42,937	988.5	43,022	988.5	45,392
Police Support and 2nd Phase Collaboration	256.0	1,817	239.6	1,122	239.6	1,145
Collaboration (protective Services)	82.6	8,737	92.4	9,982	97.8	10,251
Police Officers outside planned structures (temporary)	45.3	1,987	31.9	1,351	13.3	563
<b>Total</b>	<b>1,370.3</b>	<b>55,478</b>	<b>1352.4</b>	<b>55,477</b>	<b>1,349.2</b>	<b>57,351</b>

Police Staff	2012/13		2012/13		2013/14	
	Original estimate		Revised		Estimate	
	FTEs	£'000	FTEs	£'000	FTEs	£'000
Police Staff	837	27,375	837	27,375	833	24,391*
PCSOs	195	5,983	195	5,983	180	5,762
<b>Total</b>	<b>1,032</b>	<b>33,358</b>	<b>1,032</b>	<b>33,358</b>	<b>1,013</b>	<b>30,153</b>

\* excluding police staff in collaborated units

## Community Safety Funding

2013/14 Community Safety Funding Allocations to partners	
Partner	Allocation 2013/14
Cambridgeshire Community Safety Partnerships	£255k
Cambridge City Community Safety Partnership	£46k
Fenland Community Safety Partnership	£41k
Multi Agency Referral Unit	£41k
Integrated Offender Management	£35k
Huntingdonshire Community Safety Partnership	£28.5k
East Cambs Community Safety Partnership	£22k
Countywide Community Safety	£21k
South Cambs Crime and Disorder Reduction Partnership	£20.5k
Drug Intervention Programme Peterborough	£205k
Drug Intervention Programme Cambridgeshire	£116k
Safer Peterborough Partnership	£116k
Youth crime and substance misuse Cambridgeshire	£92k
Youth crime and substance misuse Peterborough	£74k
Cambridgeshire Constabulary – Drug Testing in Custody	£60k
Cambridgeshire Neighbourhood Watch (expected amount)	£10k
<b>Total</b>	<b>£928k</b>

The Commissioner will hold to account partners in receipt of funding through ‘star chambers’ which will be held throughout the year. At the star chambers partners will be asked to share information relating to performance, finance and proposals for more efficient working individually, collectively and with new partners. It is recognised that the Commissioner’s funding is not the sole source of income for partners and that they have existing governance structures. Star chambers are not intended to replace these structures but will enable the Commissioner to personally understand the work of these partnerships and how this grant funding will add value.

The Chief Constable also makes some crime reduction/community safety grants from his delegated budget. There are no plans, currently, to change these allocations in 2013/14 although the Commissioner will wish to ensure that all grants are distributed in a co-ordinated way and their impact on the reduction of crime and disorder maximised.

## The Future

- Funding for Victim Services transfer to the Police and Crime Commissioner in 2014/15. The Commissioner has indicated he aims to help deliver better value for money. Work is already ongoing with Neighbourhood Watch and Victim Support to look at the support already offered to victims in advance of this funding transfer. A proposed Victim Strategy for Cambridgeshire will also help inform this work.
- The Commissioner has pledged to reduce the cost of his office by ten per cent.
- All police staff previously employed by Cambridgeshire Police Authority transferred to the employment of the Police and Crime Commissioner on November 22 in what was called a Stage 1 Transfer. The Commissioner and Chief Constable have until April 2014 to agree which staff will transfer to the employment of the Chief Constable and which will remain with the Commissioner. This is called a Stage 2 Transfer, the detail of which must be approved by the Home Secretary.

## Cambridgeshire Police and Crime Commissioner – 2013/14 Budget and Medium Term Financial Forecasts

	Ref.	Budget 2012/13 £'000	Budget 2013/14 £'000	Forecast 2014/15 £'000	Forecast 2015/16 £'000	Forecast 2016/17 £'000
<b>Local Policing Expenditure</b>						
Police Officer Pay	1	51,093	45,580	45,932	46,671	47,376
Policing Officer Overtime	2	1,911	1,880	1,880	1,880	1,880
Police Pensions	3	13,826	11,815	11,861	12,051	12,232
Police Staff	4	2,645	16,839	17,129	17,675	17,975
Police Staff Overtime	5	49	203	203	203	203
PCSO Pay & Allowances	6	5,983	5,762	5,935	6,113	6,296
<b>Total Local Policing Expenditure</b>	<b>7</b>	<b>75,507</b>	<b>82,079</b>	<b>82,940</b>	<b>85,593</b>	<b>85,962</b>
<b>Business Support Expenditure</b>						
Police Officer Pay	8	433	1,333	1,338	1,359	1,380
Police Staff	9	21,348	7,552	7,680	7,811	7,944
Training	10	761	650	700	700	750
Other Employee Expenses	11	36	35	36	36	36
Police Pensions	12	117	286	287	292	296
Premises Costs	13	4,019	3,860	3,967	4,077	4,191
Transport Costs	14	2,280	2,438	2,522	2,609	2,700
Supplies & Services	15	13,609	12,805	13,237	13,568	13,907
Third Party Payments	16	683	959	976	995	1,013
<b>Total Business Support Expenditure</b>	<b>17</b>	<b>42,286</b>	<b>29,918</b>	<b>30,743</b>	<b>31,447</b>	<b>32,217</b>
<b>Collaboration Expenditure</b>						
Collaboration General	18	847	530	254	242	235
Procurement	19	239	234	238	242	241
Armed Policing	20	2,397	2,304	2,312	2,349	2,385
Scientific Services	21	2,592	2,606	2,606	2,606	2,645
Major Crime	22	3,449	3,419	3,419	3,419	3,471
Protective Services	23	176	174	174	174	177
Professional Standards	24	868	861	869	878	891
Roads Policing Unit	25		4,898	4,898	4,898	4,971
Dogs Unit	26		767	767	767	778
Special Branch	27		618	618	618	627
ERSOU	28	984	962	1,001	1,041	1,056
Helicopter	29	903	470	470	470	470
Kings Lynn PIC	30	856	688	706	723	734
<b>Total Collaboration Expenditure</b>	<b>31</b>	<b>13,311</b>	<b>18,531</b>	<b>18,332</b>	<b>18,427</b>	<b>18,681</b>
<b>Community Safety/Crime Reduction Grants (OPCC)</b>	<b>32</b>		<b>928</b>	<b>928</b>	<b>928</b>	<b>928</b>
<b>Capital Financing Costs</b>						
Revenue Contribution to Capital	33		1,140	1,200	1,300	1,400
Interest	34	508	491	473	454	435
Minimum Revenue Provision	35	2,411	1,038	1,002	968	935
Finance Lease	36	10	10	10	10	10
<b>Total Capital Financing Costs</b>	<b>37</b>	<b>2,929</b>	<b>2,679</b>	<b>2,685</b>	<b>2,732</b>	<b>2,780</b>
<b>GROSS REVENUE EXPENDITURE</b>	<b>38</b>	<b>135,033</b>	<b>134,135</b>	<b>135,628</b>	<b>138,127</b>	<b>140,568</b>
Grant – Community Safety	39		-928	-928	-928	-928
Grant – Other	40	-3,862	-11	-11	-11	-11
Income – Other	41	-2,139	-1,462	-1,498	-1,536	-1,574
<b>Total Income</b>	<b>42</b>	<b>-6,001</b>	<b>-2,401</b>	<b>-2,437</b>	<b>-2,475</b>	<b>-2,513</b>
<b>NET REVENUE EXPENDITURE</b>	<b>43</b>	<b>129,032</b>	<b>131,734</b>	<b>133,191</b>	<b>135,652</b>	<b>138,055</b>
Contributions +To/-From Reserves	44	-1,417	-155	0	0	0
<b>NET BUDGET REQUIREMENT (NBR)</b>	<b>45</b>	<b>127,615</b>	<b>131,579</b>	<b>133,191</b>	<b>135,652</b>	<b>138,056</b>
Budget-Decrease/+increase Year on Year				1.2%	1.8%	1.8%
<b>Financed by:</b>						
Total Formula (Grant)	46	<b>77,852</b>	<b>80,211</b>	<b>78,606</b>	<b>77,034</b>	<b>75,494</b>
Precept	47	48,793	45,544	47,135	48,792	50,496
Council Tax Freeze Grant	48	1,173	1,173	1,173	0	0
Council Tax Grant Support	49	0	4,807	4,740	4,740	4,740
Collection Fund – Deficit/+Surplus	50	-202	-155	0	0	0
<b>TOTALING FINANCING</b>	<b>51</b>	<b>127,615</b>	<b>131,579</b>	<b>131,654</b>	<b>130,567</b>	<b>130,730</b>
<b>BUDGET GAP</b>						
Cumulative	52			<b>-1,537</b>	<b>-5,086</b>	<b>-7,326</b>
Year on Year	53			<b>-1,537</b>	<b>-3,538</b>	<b>-2,241</b>
<b>Band D Council Tax £</b>	<b>54</b>	<b>£174.51</b>	<b>£177.93</b>	<b>£181.49</b>	<b>£185.12</b>	<b>£188.82</b>

# Appendix 2

## Performance Framework

Maintain local police performance	Baseline
Dealing with local concerns	72.3%
Satisfaction with service delivery	85.4%
Achieve and maintain 300 Specials Constables	245

Continue to tackle crime and disorder	Baseline
Reduce victim based crime	40,653
Increase the detection rate	30.6%
Reduce dwelling burglary	2,744
Increase the burglary detection rate	20.5%
Maintain low levels of perceived of anti-social behaviour	0.9%
The level of anti-social behaviour does not increase over the next 12 months	28,021
Reduce the total harm caused by Organised Crime Groups operating in Cambridgeshire <sup>1</sup>	N/A
Increase the volume of assets removed from criminals	136
Increase the value of assets removed from criminals	£1,502,063
Perception of drug misuse	14.0%

Keeping people safe	Baseline
Reduce the percentage of offenders who reoffend within 12 months <sup>2</sup>	N/A
Limit the number of people who commit offences whilst on the scheme <sup>3</sup>	N/A
Improve the ratio of reported incidents of domestic abuse to prosecutions <sup>4</sup>	8.4%
Increase the satisfaction of victims of racist incidents <sup>5</sup>	78.7%

Maintain the resilience of protective services	Baseline
Reduce the number of people killed or seriously injured in road traffic collisions	370

1 Measures and data currently being finalised.

2 Measures currently being finalised with partners.

3 Measures currently being finalised with partners.

4 Number of domestic violence cases where the Crown Prosecution Service has authorised a charge and which have gone through the court system, as a percentage of all domestic violence incidents.

5 This is a measure of racist incidents only

Figures may not cast exactly due to rounding



**Cambridgeshire Police and Crime Plan 2013-16**

This plan has been produced by the Cambridgeshire Office of the Police and Crime Commissioner.  
If you require the plan in an alternative format please contact 0300 333 3456.



<b>SCRUTINY COMMISSION FOR RURAL COMMUNITIES</b>	<b>Agenda Item No. 6</b>
<b>13 JANUARY 2014</b>	<b>Public Report</b>

## Report from Opportunity Peterborough

Contact Officer(s) – Neil Darwin, Chief Executive, Opportunity Peterborough  
Contact Details – 01733 317488

### GREATER CAMBRIDGE GREATER PETERBOROUGH ENTERPRISE PARTNESHIP

#### 1. PURPOSE

- 1.1 This report sets out how the Greater Cambridge Greater Peterborough Enterprise Partnership is addressing rural issues.

#### 2. RECOMMENDATIONS

- 2.1 The Commission is asked to note this report.

#### 3. LINKS TO THE SUSTAINABLE COMMUNITY STRATEGY

- 3.1 Opportunities available from GCGPEP will help deliver activities against each of the priority areas identified in the sustainable community strategy.

- Creating opportunities – tackling inequalities
- Creating strong and supportive communities
- Creating the country's environment capital
- Delivering substantial and sustainable growth

#### 4. BACKGROUND

- 4.1 **The role of the Greater Cambridge Greater Peterborough Enterprise Partnership (GCGPEP)**

The coalition government established Local Enterprise Partnerships in 2010. In effect Local Enterprise Partnerships were tasked with taking forward elements of the role from the former Regional Development Agencies. There are 39 partnerships across England. The coalition announced that the Local Enterprise Partnerships would be private sector led supported by the public sector. Notably the Local Enterprise Partnerships have access to limited funding and an even slimmer resource capacity.

Peterborough City Council is one of thirteen local authorities operating within the Greater Cambridge Greater Peterborough Enterprise Partnership. The areas also covered include Cambridgeshire county (including 5 districts), Rutland, Kings Lynn and West Norfolk, West Suffolk, North Hertfordshire and Uttlesford. This makes the area one of the largest in England.

In essence the role of the GCGPEP is to set the economic strategy for the area and provide a conduit for the limited government money available to address economic development and infrastructure issues.

#### 5. KEY ISSUES

- 5.1 **GCGPEP successes to date**

To date GCGPEP has achieved success around the following areas:

- Gaining Enterprise Zone status for Alconbury Weald – the zone now has the ability to attract companies and offer zero business rates
- Supporting Cambridge access a ‘city deal’ – note Peterborough did not succeed in this area
- Adopted the Peterborough Skills Service model to role out a wider programme across King’s Lynn and West Norfolk, Rutland and Fenland
- Securing £3.2m for Agri-Tech business support from the Regional Growth Fund.

## 5.2 **GCGPEP priority areas**

Greater Cambridge Greater Peterborough Enterprise Partnership has created an Operational Plan for 2013-2014 to help articulate our delivery priorities and key actions over the next twelve months.

The five core priorities are:

1. Enterprise Zone – Enabling the development and occupation of Alconbury Weald Enterprise Campus
2. Infrastructure – Advocating and influencing improvements to our area’s transport infrastructure
3. Skills – Enabling business-led skills provision
4. Enterprise – Promoting enterprise growth and innovation
5. Profile – Improving international promotion, increasing inward investment and exporting

The Commission will note that there is no specific priority aimed at geographic interests, aside from the Enterprise Zone at Alconbury Weald.

## 5.3 **Forthcoming opportunities for rural programmes**

The LEPs across England have been tasked with drafting two programmes by government. These include a Strategic Economic Plan and European programme. These programmes will cover the period 2014-2020 and support activity that meet the areas economic priorities (set out above).

### **i) Single Economic Plan**

The Strategic Economic Plan (SEP) will outline a vision that will help unlock the region’s economic potential. GCGPEP will submit its final Strategic Economic Plan in March 2014. Final sign off and confirmation is expected from Government in July 2014, with investment beginning in April 2015. All 39 LEPs nationally are currently bidding for a slice of the Government’s Local Growth Fund through a competitive process.

The financial settlement from the SEP will provide a key funding stream for the LEP to invest alongside European funding and other public and private sector finance to deliver its ambitions.

Work is underway through the Growth and Regeneration department and Opportunity Peterborough to raise local issues and ensure the SEP reflects these. This work is underway with a view to influencing the draft document that will eventually be submitted in March 2014. While there is no specific rural theme to the priorities, there is significant lobby to ensure that rural issues are recognised in what is a largely rural LEP. It is estimated that the Single Economic Plan could bring up to £40m into the wider GCGPEP area in 2015/16.

### **ii) European Funding Programme**

Alongside the Single Economic Plan the GCGPEP is also responsible for producing a European Funding Programme. This has again been requested by Government. Unlike the Single Economic Plan there is a pre-determined allocation identified, for GCGPEP this is £75.5m over the period 2014-2020. The programme will require match funding from local sources, a factor

that has traditionally made European activity more difficult to establish and manage.

The GCGPEP and its partners have been asked to set out how they intend to use this allocation in a European Structural and Investment Funds Strategy, which should be agreed with Government by Spring 2014. Again Officers have been seeking to influence early drafts of GCGPEP's document.

The areas of priority have been predetermined by the European Commission to fit their own programme areas. As a result the GCGPEP plan will reflect activity against 7 priority areas;

- Innovation
- ICT
- Small Medium Enterprise competitiveness
- Low carbon
- Employment
- Social Inclusion
- Skills

While areas do not specifically mention 'rural issues', again it can be assumed that there will be a strong call for rural interests to be addressed. From a Peterborough perspective it will be important for local issues to register as a priority while this strategy is negotiated and concluded.

### **iii) A further opportunity**

Despite the scale and policy limitations of the Single Economic Plan and the European Funding Programme there do remain real opportunities for rural issues to gain support. It is likely that Peterborough may need to work in partnership with neighbouring authorities if we are to achieve optimal support. This developmental work is underway to ensure the city does not lose any opportunities.

Above these two funding programmes, Opportunity Peterborough is pursuing a further source. The new 'LEADER' programme for England is being developed by the Department for Environment, Fisheries and Rural Affairs (DEFRA) as part of the Rural Development Programme (RDPE). The new programme offers a potential new route which did not exist under the 2007-13 programme. Essentially DEFRA has stated that the number of LEADER areas could expand from 64 to 100, this could include a new Peterborough/Rutland area. Previously neither local authority was eligible, despite being surrounded on all sides by eligible areas e.g. Fenland, Lincolnshire and Northamptonshire.

While further work needs to be conducted to evidence the need for inclusion Opportunity Peterborough has been notified that there may be Development Funding of around £30,000 available to develop a specific Rural Strategy and a further budget potentially available of up to £3m covering 2014-2020. While it is still early in the process, the development process would begin around Easter 2014, and conclude by November 2015. The programme eventually commencing delivering in Spring 2015.

The LEADER programme provides the most relevant and timely mechanism for the Rural Commission to influence delivery against local priorities.

## **6. IMPLICATIONS**

- 6.1 Items within this report are city wide in nature, with programmes identified available to address local priority issues within Peterborough's rural areas.

## **7. CONSULTATION**

- 7.1 Discussions to identify local priorities are underway between local authority departments, Opportunity Peterborough and GCGPEP. Further consultation will be undertaken as draft

documents become available in Spring 2014.

**8. NEXT STEPS**

8.1 Further reports will be made to the Commission as plans develop.

**9. BACKGROUND DOCUMENTS**

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

9.1 None

**10. APPENDICES**

10.1 None

<b>SCRUTINY COMMISSION FOR RURAL COMMUNITIES</b>	<b>Agenda Item No. 7</b>
<b>13 JANUARY 2014</b>	<b>Public Report</b>

## **Report of the Director of Governance**

**Report Author** – Paulina Ford, Senior Governance Officer, Scrutiny

**Contact Details** – 01733 452508 or email paulina.ford@peterborough.gov.uk

### **FORWARD PLAN OF KEY DECISIONS**

#### **1. PURPOSE**

- 1.1 This is a regular report to the Scrutiny Commission for Rural Communities outlining the content of the Forward Plan of Key Decisions.

#### **2. RECOMMENDATIONS**

- 2.1 That the Commission identifies any relevant items for inclusion within their work programme.

#### **3. BACKGROUND**

- 3.1 The latest version of the Forward Plan of Key Decisions is attached at Appendix 1. The Forward Plan contains those key decisions, which the Leader of the Council believes that the Cabinet or individual Cabinet Member(s) can take and any new key decisions to be taken after 27 December 2013.
- 3.2 The information in the Forward Plan of Key Decisions provides the Commission with the opportunity of considering whether it wishes to seek to influence any of these key decisions, or to request further information.
- 3.3 If the Commission wished to examine any of the key decisions, consideration would need to be given as to how this could be accommodated within the work programme.
- 3.4 As the Forward Plan is published fortnightly any version of the Forward Plan published after dispatch of this agenda will be tabled at the meeting.

#### **4. CONSULTATION**

- 4.1 Details of any consultation on individual decisions are contained within the Forward Plan of Key Decisions.

#### **5. BACKGROUND DOCUMENTS**

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

None

#### **6. APPENDICES**

Appendix 1 – Forward Plan of Key Decisions

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# **PETERBOROUGH CITY COUNCIL'S FORWARD PLAN OF KEY DECISIONS**

PUBLISHED: 29 NOVEMBER 2013

## FORWARD PLAN OF KEY DECISIONS

In the period commencing 28 days after the date of publication of this Plan, Peterborough City Council's Executive intends to take 'key decisions' on the issues set out below. Key decisions relate to those executive decisions which are likely to result in the Council spending or saving money in excess of £500,000 and/or have a significant impact on two or more wards in Peterborough.

If the decision is to be taken by an individual cabinet member, the name of the cabinet member is shown against the decision, in addition to details of the councillor's portfolio. If the decision is to be taken by the Cabinet, it's members are as listed below:

Cllr Cereste (Leader); Cllr Elsey; Cllr Fitzgerald; Cllr Holdich (Deputy Leader); Cllr North; Cllr Seaton; Cllr Scott; and Cllr Walsh.

This Plan should be seen as an outline of the proposed decisions for the forthcoming month and it will be updated on a fortnightly basis. Each new Plan supersedes the previous Plan and items may be carried over into forthcoming Plans. Any questions on specific issues included on the Plan should be included on the form which appears at the back of the Plan and submitted to Alex Daynes, Senior Governance Officer, Chief Executive's Department, Town Hall, Bridge Street, PE1 1HG (fax 01733 452483). Alternatively, you can submit your views via e-mail to [alexander.daynes@peterborough.gov.uk](mailto:alexander.daynes@peterborough.gov.uk) or by telephone on 01733 452447.

Whilst the majority of the Executive's business at the meetings listed in this Plan will be open to the public and media organisations to attend, there will be some business to be considered that contains, for example, confidential, commercially sensitive or personal information. In these circumstances the meeting may be held in private, and on the rare occasion this applies this is indicated in the list below. A formal notice of the intention to hold the meeting, or part of it, in private, will be given 28 clear days in advance of any private meeting in accordance with The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.

The Council invites members of the public to attend any of the meetings at which these decisions will be discussed (unless a notice of intention to hold the meeting in private has been given).

You are entitled to view any documents listed on the Plan, or obtain extracts from any documents listed or subsequently submitted to the decision maker prior to the decision being made, subject to any restrictions on disclosure. There is no charge for viewing the documents, although charges may be made for photocopying or postage. Documents listed on the notice and relevant documents subsequently being submitted can be requested from Alex Daynes, Senior Governance Officer, Chief Executive's Department, Town Hall, Bridge Street, PE1 1HG (fax 01733 452483), e-mail to [alexander.daynes@peterborough.gov.uk](mailto:alexander.daynes@peterborough.gov.uk) or by telephone on 01733 452447. For each decision a public report will be available from the Governance Team one week before the decision is taken.

All decisions will be posted on the Council's website: [www.peterborough.gov.uk/executivedecisions](http://www.peterborough.gov.uk/executivedecisions). If you wish to make comments or representations regarding the 'key decisions' outlined in this Plan, please submit them to the Governance Support Officer using the form attached. For your information, the contact details for the Council's various service departments are incorporated within this Plan.



## KEY DECISIONS FROM 27 DECEMBER 2013

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	MEETING OPEN TO PUBLIC	RELEVANT SCRUTINY COMMITTEE	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER (IF ANY OTHER THAN PUBLIC REPORT)
<p><b>Integrated Community Sexual Health Service - KEY/27DEC13/01</b></p> <p>To award a contract for the Integrated Community Sexual Health Service.</p>	<p><b>Councillor Irene Walsh</b> Cabinet Member for Community Cohesion, Safety and Public Health</p>	<p><b>Between 1 Feb 2014 and 31 Mar 2014</b></p>	<p><b>N/A</b></p>	<p>Health Issues</p>	<p>Relevant internal and external stakeholders.</p>	<p>Jo Melvin Children's Services Strategy and Planning Officer Tel: 01733 863954 joanne.melvin@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any further documents</p>
<b>PREVIOUSLY ADVERTISED DECISIONS</b>							
<p><b>Delivery of the Council's Capital Receipt Programme through the Sale of Dickens Street Car Park - KEY/03JUL/11</b></p> <p>To authorise the Chief Executive, in consultation with the Solicitor to the Council, Executive Director – Strategic Resources, the Corporate Property Officer and the Cabinet Member Resources, to negotiate and conclude the sale of Dickens Street Car Park.</p>	<p><b>Councillor David Seaton</b> Cabinet Member for Resources</p>	<p><b>November 2013</b></p>	<p><b>N/A</b></p>	<p>Sustainable Growth and Environment Capital</p>	<p>Consultation will take place with the Cabinet Member, Ward councillors, relevant internal departments &amp; external stakeholders as appropriate.</p>	<p>Richard Hodgson Head of Strategic Projects Tel: 01733 384535 richard.hodgson@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any further documents.</p>

<b>Care and Repair Framework Agreement - KEY/18DEC12/01</b> To approve a framework agreement and schedule of rates to deliver disabled facility grant work, specifically providing disabled access to toilet and washing facilities and associated work in domestic properties.	<b>Councillor Nigel North</b> Cabinet Member for Environment Capital and Neighbourhoods	<b>Between 2 Nov 2013 and 31 Dec 2013</b>	<b>N/A</b>	Strong and Supportive Communities	Relevant Internal Departments.	<b>Russ Carr</b> Care & Repair Manager Tel: 01733 863864 russ.carr@peterborough.gov.uk	It is not anticipated that there will be any further documents.
<b>Fletton Parkway Junction 17 to 2 improvement scheme - KEY/24JAN13/07</b> To approve the contract for the construction works.	<b>Councillor Gr. Uff. Marco Cereste</b> Leader of the Council and Cabinet Member for Growth, Strategic Planning, Housing, Economic Development and Business Engagement	<b>December 2013</b>	<b>N/A</b>	Sustainable Growth and Environment Capital	Relevant internal and external stakeholders.	<b>Mark Speed</b> Transport Planning Team Manager Tel: 317471 mark.speed@peterborough.gov.uk	It is not anticipated that there will be any further documents.
<b>Sale of Craig Street Car Park - KEY/25MAR13/01</b> To approve the sale of land known as Craig Street Car Park.	<b>Councillor David Seaton</b> Cabinet Member for Resources	<b>November 2013</b>	<b>N/A</b>	Sustainable Growth and Environment Capital	Relevant Internal and External Stakeholders and ward councillors.	<b>David Gray</b> Capital Projects Officer Tel: 01733 384531 david.gray@peterborough.gov.uk	It is not anticipated that there will be any further documents.

<p><b>Clare Lodge - KEY/22AUG13/01</b> To award a contract for the provision of services.</p>	<p><b>Councillor Sheila Scott OBE</b> <b>Cabinet Member for Children's Services</b></p>	<p><b>May 2014</b></p>	<p><b>N/A</b></p>	<p>Creating Opportunities and Tackling Inequalities</p>	<p>Internal and external stakeholders as appropriate.</p>	<p>Oliver Hayward Commissioning Officer - Aiming High Tel: 01733 863910 oliver.hayward@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any further documents.</p>
<p><b>Personal Care and Support for Adults (Homecare) - KEY/06SEP13/03</b> Award of contract for the provision of Personal Care and Support services.</p>	<p><b>Councillor Wayne Fitzgerald</b> <b>Cabinet Member for Adult Social Care</b></p>	<p><b>Between 14 Oct 2013 and 29 Nov 2013</b></p>	<p><b>N/A</b></p>	<p>Health Issues</p>	<p>Relevant internal and external stakeholders.</p>	<p>Nick Blake Improvement &amp; Development Manager Tel: 01733 452406 nick.blake@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any further documents.</p>
<p><b>Transformation of Person Centred Activities for Younger Adults in Peterborough - KEY/20SEP13/01</b> Agree the consultation plan for the Transformation of Person Centred Activities for Younger Adults in Peterborough (Day and Employment services for people with learning and physical disabilities).</p>	<p><b>Cabinet</b></p>	<p><b>16 Dec 2013</b></p>	<p><b>Yes</b></p>	<p>Creating Opportunities and Tackling Inequalities</p>	<p>Relevant internal and external stakeholders including service users and staff.</p>	<p>Mubarak Darbar Head of Commissioning Learning Disabilities Tel: 01733 452509 mubarak.darbar@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any further documents.</p>

<p><b>City College Extension Project - KEY/20SEP13/03</b> Using Education Funding Agency grant to create a dedicated, customised space for students aged 16-19 with learning difficulties and disabilities.</p>	<p><b>Councillor John Holdich OBE</b> Cabinet Member for Education, Skills and University</p>	<p><b>January 2014</b></p>	<p><b>N/A</b></p>	<p>Creating Opportunities and Tackling Inequalities</p>	<p>Relevant internal and external stakeholders.</p>	<p>Brian Howard Programme Manager - Secondary Schools Development Tel: 01733 863976 brian.howard@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any further documents.</p>
<p><b>Contract Award for the Provision of Domestic Abuse and Sexual Violence Services - KEY/04OCT13/01</b> To award the contract for the provision of Domestic Abuse and Sexual Violence Services.</p>	<p><b>Councillor Irene Walsh</b> Cabinet Member for Cohesion, Safety and Public Health</p>	<p><b>November 2013</b></p>	<p><b>N/A</b></p>	<p>Strong and Supportive Communities</p>	<p>Safer Peterborough Partnership.</p>	<p>Karen Kibblewhite Safer Peterborough Manager - Cutting Crime Tel: 01733 864122 karen.kibblewhite@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any further documents.</p>
<p><b>Amendments to the Affordable Housing Capital Funding Policy - KEY/04OCT13/02</b> To agree the amendments to the Affordable Housing Capital Funding Policy.</p>	<p><b>Cabinet</b></p>	<p><b>January 2014</b></p>	<p><b>Yes</b></p>	<p>Sustainable Growth and Environment Capital</p>	<p>Relevant internal and external stakeholders.</p>	<p>Richard Kay Policy and Strategy Manager richard.kay@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any further documents.</p>
<p><b>Strategy for People with Dementia and their Carers - KEY/04OCT13/05</b> To approve the Dementia Strategy.</p>	<p><b>Councillor Wayne Fitzgerald</b> Cabinet Member for Adult Social Care</p>	<p><b>November 2013</b></p>	<p><b>N/A</b></p>	<p>Health Issues</p>	<p>Service users, relevant departments and Scrutiny Commission for Health Issues.</p>	<p>Rob Henchy Commissioning Manager Tel: 01733 452429 rob.henchy@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any further documents.</p>

<p><b>Long Causeway Public Realm Improvements - KEY/15NOV13/01</b> To award the contract to undertake engineering works as part of the Long Causeway Public Realm Improvement works.</p>	<p><b>Councillor Gr. Uff. Marco Cereste</b> <b>Leader of the Council and Cabinet Member for Growth, Strategic Planning, Housing, Economic Development and Business Engagement</b></p>	<p><b>December 2013</b></p>	<p><b>N/A</b></p>	<p><b>Sustainable Growth and Environment Capital</b></p>	<p>Relevant internal and external stakeholders.</p>	<p><b>Simon Mullins</b> Project Engineer/Development Engineer Tel: 01733 453548 simon.mullins@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any further documents.</p>
<p><b>The Future Direction of Children's Centres Delivery - KEY/15NOV13/02</b> To confirm the direction of the delivery of children's centres in the city.</p>	<p><b>Cabinet</b></p>	<p><b>20 Jan 2014</b></p>	<p><b>Yes</b></p>	<p><b>Creating Opportunities and Tackling Inequalities</b></p>	<p>Legal Services, Human Resources and other internal and external stakeholders.</p>	<p><b>Pam Setterfield</b> Assistant Head of Children &amp; Families Services (0-13) Tel: 01733 863897 pam.setterfield@peterborough.gov.uk</p>	<p>Consultation Document</p>
<p><b>S256 Agreement between the Council and Cambridgeshire and Peterborough CCG - KEY/15NOV13/03</b> To agree the transfer of funding for social care.</p>	<p><b>Councillor Wayne Fitzgerald</b> <b>Cabinet Member for Adult Social Care</b></p>	<p><b>November 2013</b></p>	<p><b>N/A</b></p>	<p><b>Health Issues</b></p>	<p>Relevant stakeholders.</p>	<p><b>Paul Stevenson</b> Interim Head of Finance Tel: 01733 452306 paul.stevenson@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any further documents.</p>

<p><b>District Heating Scheme For PCC Properties - KEY/29NOV13/02</b> To award a contract for the installation of a district heating system for the Town Hall, Regional Pool and Lido.</p>	<p><b>Councillor David Seaton Cabinet Member for Resources</b></p>	<p><b>December 2013</b></p>	<p><b>N/A</b></p>	<p><b>Sustainable Growth and Environment Capital</b></p>	<p>Relevant internal and external stakeholders.</p>	<p><b>Steven Morris Client Property Manager Tel: 01733 384657 steven.morris@peterborough.gov.uk</b></p>	<p>It is not anticipated that there will be any further documents.</p>
<p><b>Legal Advisory Services for the City Council on Behalf of the Energy Services Company (ESCO) "Blue Sky Peterborough" and Related Projects and other City Council Major Development / Investment Projects - KEY/29NOV13/03</b> To award a contract for the provision of legal advisory services.</p>	<p><b>Councillor David Seaton Cabinet Member for Resources</b></p>	<p><b>November 2013</b></p>	<p><b>N/A</b></p>	<p><b>Sustainable Growth and Environment Capital</b></p>	<p>Relevant internal and external stakeholders.</p>	<p><b>Andrew Cox Senior Category Manager andy.cox@peterborough.gov.uk</b></p>	<p>It is not anticipated that there will be any further documents</p>

**RESOURCES DEPARTMENT Executive Director's Office at Town Hall, Bridge Street, Peterborough, PE1 1HG**

Strategic Finance  
Internal Audit  
Schools Infrastructure (Assets and School Place Planning)  
Corporate Property  
Waste and Energy  
Strategic Client Services (Enterprise Peterborough / Vivacity / SERCO including Customer Services, ICT and Business Support)

**CHILDREN'S SERVICES DEPARTMENT Executive Director's Office at Bayard Place, Broadway, PE1 1FB**

Safeguarding Family and Communities  
Education  
School Improvement  
Special Educational Needs / Inclusion and the Pupil Referral Service

**ADULT SOCIAL CARE Executive Director's Office at Town Hall, Bridge Street, Peterborough, PE1 1HG**

Care Services Delivery (Assessment and Care Management and Integrated Learning Disability Services)  
Mental Health  
Public Health (including Health Performance Management)

**COMMUNITIES DEPARTMENT Director's Office at Bayard Place, Broadway, PE1 1FB**

Strategic Commissioning  
Safer Peterborough, Cohesion, Social Inclusion and Neighbourhood Management

**GOVERNANCE DEPARTMENT Director's Office at Town Hall, Bridge Street, Peterborough, PE1 1HG**

Communications  
Legal and Governance Services  
HR Business Relations (Training and Development, Occupational Health and Reward and Policy)  
Strategic Regulatory Services  
Performance Management

**GROWTH AND REGENERATION DEPARTMENT Director's Office Stuart House, St Johns Street, Peterborough, PE1 5DD**

Strategic Growth and Development Services  
Strategic Housing  
Planning Transport and Engineering (Development Management, Construction and Compliance, Infrastructure Planning and Delivery, Network Management and Passenger Transport)  
Commercial Operations (Strategic Parking and Commercial CCTV, City Centre, Markets and Commercial Trading and Tourism)

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APPENDIX 2

SCRUTINY COMMISSION FOR RURAL COMMUNITIES  
WORK PROGRAMME 2013/14

Updated: 3 January 2014

Meeting Date	Item	Progress
17 June 2013 <i>Draft report 30 May</i> <i>Final report 6 June</i>	<b>Review of 2012/13 and Future Work Programme</b>	
	To review the work undertaken during 2011/12 and to consider the future work programme of the Committee	
	<b>Contact Officer: Paulina Ford</b>	
	<b>Update on Superfast Broadband</b>	
	<b>Contact Officer: Richard Godfrey</b>	
	<b>Use of the Homecare Monitoring System – Update</b>	
	<b>Contact Officer: Nick Blake</b>	
	<b>Impact of the Welfare Reform on Rural Areas</b>	
	<b>Contact Officer: Leonie McCarthy</b>	
15 July 2013 <i>Draft report 27 June</i> <i>Final report 4 July</i>	<b>First Response Groups in Rural Areas</b>	
	To receive and comment on a report which informs the Commission on the development of First Response Groups in Rural Areas.	
	<b>Contact Officer: East of England Ambulance Service NHS 111</b>	
	To receive and comment on a report which informs the Commission on the new NHS 111 telephone service.	

**APPENDIX 2**

Meeting Date	Item	Progress
	<p><b>Contact Officer, Jessica Bawden, Support for the Development of Community Centres and Village Halls in Rural Areas</b></p> <p>To receive and comment on a report which explores the support available for the development of community centres and village halls in rural areas.</p> <p><b>Contact Officer: Cate Harding</b></p> <p><b>Scrutiny In A Day: A Focus on Welfare Reform</b></p> <p>To receive a report on a proposal for a Scrutiny in a Day review into the Impact of Welfare Reform.</p> <p><b>Contact Officer: Paulina Ford / Adrian Chapman</b></p>	
<p><b>16 September 2013</b></p> <p><i>Draft report 29 Aug</i></p> <p><i>Final report 5 Sept</i></p>	<p><b>Parish Plans – Progress</b></p> <p><b>Contact Officer: Peter Heath-Brown</b></p> <p><b>Solar and Wind Farms</b></p> <p>To receive an update on current progress with the solar and wind farm project.</p> <p><b>Contact Officer: John Harrison</b></p> <p><b>Use of Homecare Monitoring System - Data</b></p> <p><b>Contact Officer: Nick Blake</b></p>	<p>Requested at June 2013 meeting.</p> <p>Requested at March 2013 meeting.</p> <p>Requested at June 2013 meeting.</p>
<p><b>18 November 2013</b></p> <p><i>Draft report 31 Oct</i></p>	<p><b>Educational Attainment in Rural Areas</b></p> <p>To receive a report on the primary and secondary examination results for</p>	

**APPENDIX 2**

Meeting Date	Item	Progress
Final report 7 Nov	2013 and request further information/explanation if required. <b>Contact Officer: Jonathan Lewis</b>	
	<b>Disability Issues in Rural Areas – Update</b> To review the findings of the disability access audits which were conducted in six rural localities and make comments. <b>Contact Officer: Jawaid Khan/Ian Phillips</b>	
	<b>Passenger Transport Services in Rural Areas</b> To receive and comment on the passenger transport arrangements for rural areas. <b>Contact Officer: Mark Speed</b>	
	<b>Use of Homecare Monitoring System – Data</b> To receive an update on the use of homecare monitoring systems and make comments. <b>Contact Officer: Nick Blake</b>	
	<b>Scrutiny in a Day: Understanding and Managing the Impacts of Welfare Reform on Communities in Peterborough</b> To provide the Committee with an update on the progress being made towards organising the Scrutiny in a Day event on 17 <sup>th</sup> January 2014. <b>Contact Officer: Adrian Chapman / Paulina Ford</b>	
16 December 2013 Draft report 5 Dec Final report 6 Dec	<b>Wind and Solar Farms – Financial Update</b>  <b>Contact Officer: John Harrison</b>	

**APPENDIX 2**

Meeting Date	Item	Progress
<p><b>13 January 2014</b> Draft report 24 Dec Final report 2 Jan</p>	<p><b>British Transport Police</b></p> <p><b>Contact Officer:</b> <b>Crime and Disorder in Rural Areas</b></p> <p><b>Contact Officer: Gary Goose</b></p> <p><b>Greater Cambridge Greater Peterborough Enterprise Partnership</b></p> <p><b>Contact Officer: Neil Darwin</b></p>	<p>Requested at June 2013 meeting.</p>
<p><b>17 January 2014</b> <b>(Joint Meeting of</b> <b>Scrutiny</b> <b>Committees and</b> <b>Commissions)</b></p>	<p><b>Scrutiny in a Day: Focus on Impact of Welfare Reform</b> To conduct an in depth one day review with a focus on the impacts of Welfare Reform across all scrutiny agendas and make recommendations to mitigate those impacts. <b>Contact officers: Paulina Ford / Adrian Chapman</b></p>	
<p><b>10 February 2014</b> <b>(Joint Meeting of</b> <b>the Scrutiny</b> <b>Committees and</b> <b>Commissions)</b></p>	<p><b>Budget 2014/15 and Medium Term Financial Plan</b> To scrutinise the Executive's proposals for the Budget 2014/15 and Medium Term Financial Plan. <b>Contact Officer: John Harrison/Steven Pilsworth</b></p>	
<p><b>1 April 2014</b> <i>Draft report 14 March</i> <i>Final report 21 March</i></p>	<p><b>Integration Transformation Fund</b> <b>Contact Officer: Adrian Chapman</b></p>	

**APPENDIX 2**

Meeting Date	Item	Progress
	<p>Troubled Families in rural areas</p> <p>Contact Officer: Wendi Ogle-Welbourne/Adrian Chapman</p>	

Items to be programmed in:

- Local Flood Risk Management Draft Strategy – Julia Chatterton

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